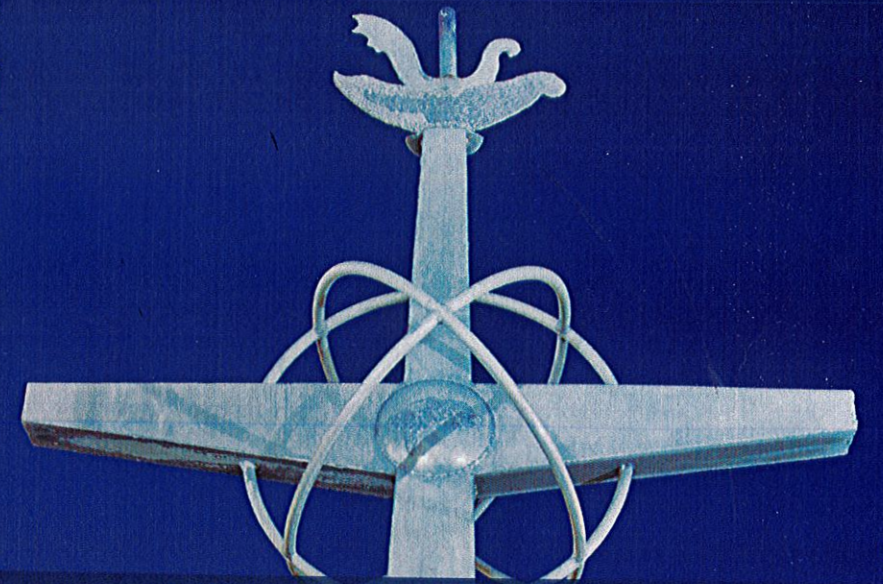


 **SPRING ARBOR**
UNIVERSITY



GRADUATE
CATALOG 2013-2014



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History of Spring Arbor University

Spring Arbor University is a liberal arts university located eight miles west of Jackson (the greater Jackson area has a population of about 160,000), and is affiliated with the Free Methodist Church. More than 40 denominations are represented in its student body. While most students are from Michigan, the University also attracts students from over 20 states and several foreign countries. Spring Arbor University is coeducational, with approximately 1,600 undergraduate students on the main campus, over 1,000 undergraduate students at various other locations throughout the state and over 1,000 students in our graduate programs.

Spring Arbor University was founded in 1873 by leaders of the Free Methodist Church as a private academy with elementary and secondary grades. It evolved into an institution of higher learning in the 1920s and acquired four-year liberal arts status and accreditation from North Central Association of Colleges and Schools in 1963. Today, Spring Arbor University grants associate and bachelor degrees. The University also grants the following graduate degrees: Master of Arts in Communication, Master of Arts in Counseling, Master of Arts in Education, Master of Arts in Family Studies, Master of Arts in Reading, Master of Arts in Spiritual Formation and Leadership, Master of Arts in Teaching English to Speakers of Other Languages, Master of Business Administration, Master of Special Education and Master of Science in Nursing. Graduate programs are available on campus, online, and at regional sites in Battle Creek, Bay City, Flint, Gaylord, Grand Rapids, Jackson, Kalamazoo, Lansing, Metro-Detroit, Metro-Toledo, Petoskey and Traverse City.

Spring Arbor University Concept

Spring Arbor University is an evangelical Christian university. The mission of the University — its purpose, its curriculum and the philosophical base for its community — is expressed in the Spring Arbor University Concept:

Spring Arbor University is a community of learners distinguished by our lifelong involvement in the study and application of the liberal arts, total commitment to Jesus Christ as the perspective for learning, and critical participation in the contemporary world.

The balanced integration of faith, living and learning is the continuing educational goal of Spring Arbor University. The faculty and administration are committed to Jesus Christ as the foundation for their teaching, advising and leading. Their personal relationships with Christ provide a basis for evaluating information, forming a worldview and shaping their daily participation in the lives of those around them. The University strives to help its students develop as Christian men and women equipped to meet all aspects of life with confidence.

Community Expectations

As with all aspects of Spring Arbor University, graduate programs are dedicated to fostering academic, social, physical and spiritual growth for its students. Spring Arbor University trusts that students either share the Christian perspective of the University or are amenable to such perspectives while a student. As active participants in the community, students enrolled at Spring Arbor University are expected to govern their lives in a way that is pleasing to the Creator, enriching to others and self-rewarding.

Non-Discriminatory Statement

Spring Arbor University does not exclude any persons who are qualified applicants from participation in our graduate programs, activities and benefits by reason of race, color, national origin, gender, age or handicap. Applicants do not need to be professing Christians; however, students should know the program is delivered with a Christian worldview.

Diversity at Spring Arbor University

Spring Arbor University is a community of learners committed to reflecting the Kingdom of God in the diversity of our students, faculty, staff, trustees, and other associates. Valuing the dignity of every human being is part of the historic legacy of our founding denomination. The University's continued focus on creating a diverse learning environment reflects these values and honors our heritage.

The University is committed to being a place where ethnic and racial inclusiveness is a hallmark of the community we create. However, as an imperfect human organization, we must acknowledge and plan for the challenge that such diversity brings. We boldly embrace this challenge, because as Christians, we know it is right. Jesus Christ is the perspective for our teaching and through Him, we are called to move beyond mere tolerance of each other to genuine acceptance and mutually transformative learning.

Becoming a diverse community of learners is consistent with our liberal arts tradition. It facilitates a healthy exchange of cultural, economic, social, religious, philosophical, and political views within the classroom and in campus activities.

Further, as an educational institution, we know we will ill-prepare students for personal and professional lives in a global society if we fail to expose them to the rich diversity of peoples and cultures. This exposure cannot solely come from books but needs to be tested and experienced through interactive and on-going personal relationships.

Therefore, we will seek ways to invite and welcome diversity into our community. We will be proactive and creative in integrating different cultural

perspectives into the curriculum and community life, and we will strive to be always a community of love and respect.

Catalog Subject to Change

Courses and policies listed in this catalog are subject to change through normal University procedures. Policy revisions are normally implemented in the next academic year following their adoption by the graduate council and academic senate. However, occasionally a policy may be changed and implemented in the same academic year. A curriculum or policy change could be applied to matriculated students and for this reason, this catalog should not be construed as constituting a contract between the University and any person. To complete a degree, a student is normally expected to meet the requirements listed in the catalog which is in effect for the year of the student's admission or readmission to the University. Students may also need to meet additional degree requirements that have been officially published.

Important Catalog Note

Spring Arbor University has four schools: Gainey School of Business, School of Graduate and Professional Studies, School of Education, and School of Arts and Sciences. The requirements and expectations in this Catalog apply to all graduate students, regardless of the school in which the course or degree program is housed. Individual schools, however, may impose additional requirements or expectations. See specific degree for additional information.

BASIC GRADUATE INFORMATION

Graduate Programs of Study

Spring Arbor University offers the following master's degrees. For information, please call the regional site closest to you or the number shown below:

- Master of Arts in Communication 517.750.6703
- Master of Arts in Counseling 517.750.6554
- Master of Arts in Education 517.750.6554
- Master of Arts in Family Studies 517.750.6654
- Master of Arts in Reading 517.750.6554
- Master of Arts in Spiritual Formation and Leadership 517.750.6703
- Master of Arts in TESOL 517.750.6554
- Master of Business Administration 517.750.6763
- Master of Science in Nursing 517.750.6703
- Master of Special Education 517.750.6554

Accreditation

All degrees offered by Spring Arbor University are accredited by the Higher Learning Commission, 30 North LaSalle Street, Suite 2400, Chicago, IL 60602. Both graduate and undergraduate programs offered by the University's

School of Education are approved by the Michigan Department of Education and the National Council for Accreditation of Teacher Education (NCATE), 2010 Massachusetts Avenue NW, Suite 500, Washington, D.C. 20036; telephone: 202.466.7496. The Master of Science in Nursing program is accredited by the Commission on Collegiate Nursing Education, One Dupont Circle, NW, Suite 530, Washington, DC 20036.

Admissions

The following requirements are common to all Spring Arbor University graduate programs. Some programs specify a particular format for certain items and/or have additional requirements. Consult the individual program requirements. Admission must be approved prior to being considered for financial aid.

- A bachelor's degree from a regionally accredited college or university; A student will be considered for conditional admission if that student has verification of completion of all degree requirements and provides an anticipated date of degree conferral
- A 3.0 GPA for at least the last two years of the bachelor's degree;
- An official transcript from the institution granting the bachelor's degree. Some programs require official transcripts from all previous institutions attended. See specific program for clarification.
- At least two recommendations from professional/academic individuals; and
- A completed application.

Expectations

All applicants should possess:

- graduate-level communication skills;
- computer competency;
- strong academic skills;
- strong motivation for learning;
- awareness of the time and effort required to successfully complete program requirements;
- a willingness to be part of a group learning process; and
- potential for growth and development in the student's chosen field.

Admissions Status

Admission status is determined and specified as follows

- Full: all items are complete and admission requirements met
- Probationary: the admissions file is complete but the applicant's GPA does not meet the standard or there are other concerns (e.g., weak writing sample)—there will be limits on the number of courses for which the applicant may enroll as well as closer monitoring of grades—the time limit that the student must come off probationary status will be the first six credits or the first semester, whichever is

earlier.

- Conditional: some part of the admission file is missing (e.g., official transcript)—there may be limits on the number of courses for which the applicant may enroll as well as closer monitoring of grades—the time limit that the student must come off conditional status will be the end of the first course.
- Denial: admission requirements are not met.

Admissions Appeals

Students may only appeal denial of admissions. An appeal is initiated via written petition, which provides rationale and, where appropriate, includes supporting documentation. Appeals are presented to the program director, who will convene a review committee. The committee's decision is final.

International Student Admission

International students are subject to all admission requirements of the graduate program and additional requirements as outlined below:

- Hold a degree equivalent to a bachelor's from a regionally accredited academic institution in the United States. International applicants must submit official copies of their transcripts and certificates from each institution attended. For each school, one official transcript should be sent to Spring Arbor University and one must be submitted to one of the following services for evaluation: AACRAO (www.aacrao.org) or WES (www.wes.org). The service must send the evaluation(s) directly to Spring Arbor University. Degrees earned from institutions outside the United States must be equivalent to or higher than, a U.S. baccalaureate.
- Provide evidence of proficiency in the English language on the Test of English as a Foreign Language (TOEFL) **
- Provide a financial resources statement.
- Submit proof of medical insurance.

NOTE: To maintain student status with immigration a student must be full-time (a minimum of six credit hours per semester).

** Minimum TOEFL scores: Paper-based = 550, Computer-based = 220, Web-based = 80

Background Check

Spring Arbor University (SAU) values a reputation for honesty, integrity, and a safe environment for our community of learners and to the greater community in which we serve. To safeguard these standards, SAU may require a background check. Spring Arbor University reserves the right to deny admission to convicted felons in its sole discretion and reserves the right to make decisions based upon factors which it deems relevant under the totality

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of the circumstances. The specific policy guidelines and final review processes are outlined by the individual school, program, office, or department.

Guest Students

A guest student is currently enrolled in a master's program in another regionally accredited college or university. A guest student may take a maximum of 6 credits. Contact the program office for further information.

Non-Degree Students

A non-degree student is one who wishes to take classes but is not seeking a degree. A non-degree student may take a maximum of 6 credits. Contact the program office for further information.

Dual Undergraduate/Graduate Enrollment

Dual undergraduate/graduate enrollment may be granted to any SAU senior who has (1) a GPA of 3.0 or higher for at least the last two years of baccalaureate study and (2) no more than 6 credits remaining for completion of the bachelor's degree. A dual enrolled student may enroll in a maximum of 6 graduate credit hours (approved by the program advisor) along with the undergraduate hours required to complete the bachelor's degree.

Dual enrollment is permitted only for the first semester of a program. If the bachelor's degree is not earned by the end of the first semester of dual enrollment, the student may not continue in the program on dual enrollment. No graduate credits earned while dual enrolled can be used to meet undergraduate requirements. The enrolled graduate courses are not eligible for financial aid until the bachelor's degree is completed.

Note: Not all graduate programs permit dual enrollment; those that do may have additional requirements. Please confer with the program office for additional information prior to enrollment.

Undergraduate Enrollment

Spring Arbor University seniors (90 credits or more) may take up to six hours of 500-level course work to apply toward the bachelor's degree. If a course is counted for the undergraduate program, it may not be counted toward a graduate program.

Full-time Status

Enrollment in at least six graduate credits during any semester is considered full-time. Enrollment in at least three graduate credits during any semester is considered half-time. Grants and loans from state and/or federal governments are available for students who are enrolled at least half-time and who have been accepted in a degree program. Students should contact the Financial Aid Office for assistance.

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Semester Credit Limits

Students may not enroll in more than 30 hours per 12-month period in any Spring Arbor University graduate program or combination of graduate programs, without the permission of the program director. Any schedule exceeding 10 hours per semester (traditional semester calendars) or 15 hours in a six-month period (non-traditional semester calendars) must have permission of the program director. A student wishing to register for more than three hours above these limitations must have the permission of the dean of the School of Graduate and Professional Studies.

Student Academic Responsibility

SAU commits to helping students achieve their academic goals by providing numerous resources and tools, including academic advisors, degree audits, schedules, calendars, and online catalog. Students must assume certain responsibilities that include:

- meeting admission requirements;
- completing courses in an order that meets pre-requisite and core requirements;
- becoming familiar with all academic policies and specific policies of the program to which the student is admitted; and
- preparing work that is representative of the student's own individual efforts.

Standards of Conduct

SAU is dedicated to fostering academic, social and spiritual growth for students. While enrolled as active participants in the SAU community, students are expected to govern their lives in harmony with its regulations, both on and off campus.

Residency

Some graduate programs have a residency requirement. Students are advised to consult the catalog and program handbooks for such requirements.

Research

Each masters program defines the nature and scope of any required thesis, research project, or case study. Students are advised to consult the catalog and program handbooks for specific requirements.

Assessment

Spring Arbor University regularly assesses the effectiveness of all academic programs. Registration for classes constitutes agreement to participate in assessment exercises and permission to collect resulting data.

Transfer Credit

Programs may accept a maximum of 9 graduate credits by transfer from a

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regionally-accredited institution. The transferred course grade(s) must be a "B" or better. An official transcript from the institution must be submitted to the appropriate program office with the initial application. Transfer credits must be no more than 6 years old at the time of admission, but certain programs may allow exceptions, depending on the course. The program director has the discretion and the right to determine what is accepted and whether the course will substitute for a required course or elective credit. After admission to a Spring Arbor University graduate program, students wishing to complete coursework at another college or university, with the expectation of that coursework being applied toward a Spring Arbor University degree, must seek written advance approval from the program director.

Overlapping Courses

Students may apply credits successfully completed in one SAU master's degree towards degree requirements in another SAU master's degree, subject to a maximum of 25% of the credits in each degree and an overall maximum of nine (9) credits.

Grading System

Coursework will be assigned a letter grade that carries scholastic points according to the following scale:

A	4.00	C	2.00
A-	3.67	C-	1.67
B+	3.33	D+	1.33
B	3.00	D	1.00
B-	2.67	D-	0.67
C+	2.33	U	0.00

Plus and minus grades are intended to reflect more accurately the student's actual performance in the classroom. Each weighted letter is defined as follows:

- A = excellent achievement
- B = good work
- C = below average work
- D = unsatisfactory work
- U = unsatisfactory work—no credit is given—the number of hours is included when computing GPA
- S = satisfactory work done (a grade of "B" or above)—credit is given—GPA is not affected
- I = incomplete work in a regularly scheduled course at the time the final grade is due—given only when missing assignments are due to absences from classes for illness, or other emergencies—not given for unsatisfactory assignments or failure to submit assignments due to the student's negligence.

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Note: A grade of "I" must be removed within six weeks after the end of the term in which it is given or by a date officially agreed upon by the instructor and student—when an "I" is given, the instructor will indicate what grade the student will receive if the completion date is not met—if no grade is received, the "I" grade becomes a grade of "U."

IP = work in progress at the time the final grade is due—given only for an independent study, internship, practicum, tutorial, exploratory experience or other special programs as approved by the registrar.

Note: A grade of "IP" must be removed within six months of the close of the term—if no grade is received, the "IP" grade will become a "U."

Academic Integrity

Any community of teachers and scholars recognizes that truth and honesty are absolutely essential in academic work. The expectation at Spring Arbor University is that these principles will be rigorously followed in all academic endeavors, including the preparation and presentation of lectures, preparation of class reports and papers, giving and taking of examinations, and in protecting the validity of assigned grades. This assumes that all work will be done by the person who purports to do the work, without unauthorized aids. Instructors will exercise due diligence in planning and supervising the academic program so that the principles of truth and honesty are upheld. Faculty will reserve the right to impose a penalty, including the right to fail any student in a course where the student has been engaged in cheating, plagiarism or other forms of academic dishonesty.

The Spring Arbor University Concept—the heart of this institution—is based on our common commitment to Jesus Christ as the perspective for learning. This means that the Spring Arbor University community seeks to live in close adherence to the example and teaching of Jesus Christ in our personal and scholarly pursuits. With the purpose of encouraging responsible conduct, this policy flows from the Concept and assumes these important community expectations:

- Everyone who is part of the Spring Arbor University community will seek to live a life of highest integrity, both personally and academically.
- Full truthfulness is essential from all those in the Spring Arbor University community.
- Faculty and students will carefully and diligently guard themselves from stealing material or intellectual property — whether physical or electronic in nature.
- Silence about others' disregard for these standards devalues and violates the principles and spirit of our faith, the Concept and this policy. With prayerful introspection and loving confrontation, we should strive to hold one another accountable to the standards of our faith.

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Acknowledging the call in the principles above, we challenge ourselves to maintain integrity in all we do academically. There shall be no cheating, misrepresentation, or plagiarism (borrowing ideas, images, facts, stylistic phrasing, or quoted material without credit) on assignments, tests, lectures, handouts or any other written materials. SAU's Academic Integrity policy is available electronically on the web site.

Characteristics of Graduate Culture

Graduate education is different from undergraduate education and has its own distinctive cultural norms. At the graduate level, the learning culture is characterized by several components:

- Depth of Inquiry: a rigorous inquiry and cognitive development, which will produce persons who gain a depth of knowledge about a subject field;
- Research-based Learning: a growing familiarity and conversance with the scholars, relevant research, findings, and research tools underlying the subject field;
- Practical Application: involvement with action-oriented research and best practices in the subject field;
- Knowledge Creation: engagement with the subject field in ways that have potential for development of new knowledge, affirmation of existing knowledge, testing of emerging theories, or application and refinement of research-based practice; and
- Independent and Self-Directed Learning: responsibility for learning, which is demonstrated by the learner's manifestation of the ability for continuous learning in the subject field.

While some of these characteristics may be found in undergraduate education, the combination and degree of application in the learning process is at a higher level in graduate education.

The Spring Arbor Graduate

The Graduate Council has defined the ideal Spring Arbor University graduate as one who embodies the Spring Arbor University Concept. Thus, the goal of the Spring Arbor experience is the development of a person who:

- Understands what it means to be a part of a community of professionals –the student must be able to learn, communicate, and participate with others (community of learners).
- Has undergone a rigorous educational experience – the student will study topics that are grounded in theory, practice, and research (lifelong study and application).
- Has encountered the Christian faith from a variety of perspectives, including instructors, staff, students, coursework, and instructional materials – the student will see how the Christian faith impacts character and decision-making (total commitment to Jesus Christ as

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the perspective for learning).

- Is able to participate in a global society – the student must be able to think critically and demonstrate the ability to take a leadership role in society (critical participation in the contemporary world).

ACADEMIC POLICIES

Academic Advising

In each graduate program an academic advisor is available to assist students with planning and implementing their academic careers. The University provides the Academic Planner for all students to use for planning, registering, and dropping and adding courses. The Academic Planner is available through the MySAU Portal (<http://mysau.arbor.edu>) and is a tool that all students are expected to use. For support in using the Academic Planner, please refer to instructions provided online. If further assistance is needed, contact your advisor.

Student Responsibilities

While Spring Arbor University will provide assistance in planning academic programs, students are ultimately responsible for the completion of their program. Students are expected to become familiar with degree requirements and expectations, as well as take the initiative for requesting academic advising assistance.

Probation

A student will be placed on probation if his/her GPA falls below 3.0. The time limit that the student must come off probationary status will be the end of the next semester or a minimum of six credits, whichever comes first.

Auditing a Course

Students who wish to register to audit a class (i.e., attend the class but not receive credit) need to secure permission from the program director. Students must pay the applicable audit fee and any course fees. To have the audit placed on their permanent record, students must meet the regular attendance policy of the course. Registration for audit may not be changed to credit after that term's drop/add period. If credit is subsequently needed or desired, the student must take the course for credit, paying the applicable tuition and fees.

Auditing students will not be required to complete assignments and exams unless the instructor requests that assignments be completed as a necessary part of attending the class. An instructor has no obligation to meet with an auditing student after class or to correct assignments submitted by an auditing student, unless the instructor has requested that the student complete the materials.

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Adding a Course

Students may add courses during the authorized drop/add period by utilizing the Academic Schedule Planner on the MySAU Portal.

Dropping a Course

Students who wish to drop a course during the authorized drop/add period, must use the Academic Schedule Planner on the MySAU Portal. It is important that students check with the program office to learn the applicable deadlines and tuition charges. Students dropping a course after the first week (or the authorized drop/add period, if different) will be charged tuition for the course.

Withdrawing from a Course

Students may withdraw up to the halfway point of a course and receive a grade of "W," which remains part of the student's permanent record. Withdrawal after the halfway point will result in a grade of "U."

Repeating a Course

There is no limit to the number of repeated courses, but any given course may only be repeated once. When computing GPA, a higher grade replaces the lower grade and the credit hours only count once. All entries remain part of the student's permanent academic record. Regular tuition charges and fees will be assessed for repeating a course. Courses with a grade lower than "C" will not be counted toward graduation requirements.

Course Cancellation

The University reserves the right to cancel a scheduled course for reasons it deems appropriate, including (but not limited to) staffing, low enrollment, or program changes.

Class Cancellation

In the event of bad weather or other unforeseen circumstances, a scheduled class session may be canceled. There will be an attempt to reschedule the canceled class session and notify students of the change.

Time Limits for Completing a Degree

Students must complete all degree requirements within six years of the date of enrollment in the first class after the student is admitted to the program. A student may petition the program director for an extension.

Withdrawing from a Program

Students who need to withdraw from a program must notify their program office in writing. Students need to check with their advisor or the Financial Aid Office to understand the consequences of withdrawal and how it may jeopardize state or federal financial aid.

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Readmission to a Program

Students who have withdrawn from a program or have not been actively enrolled for more than one year and wish to re-enter will be required to submit an application for readmission. Approval of that application is determined by the program director. Official transcripts for any subsequent coursework taken at another institution must be sent to the program's office for evaluation.

DISMISSAL POLICY

Reasons for Dismissal

Dismissal is possible for failing to maintain minimum academic standards. For example, students on academic probation that have been unable to raise their cumulative GPA to the minimum 3.00 standard after taking six additional credit hours will be dismissed from the program. Dismissal is also possible for disciplinary reasons, including (but not limited to) the following:

- violating standards of academic integrity
- violating community, behavioral, program, professional expectations
- unsatisfactory performance in practicum, internship, or clinical courses
- criminal misconduct
- failure to comply with established SAU and/or program timelines and/or requirements
- unethical practices and/or unprofessional conduct
- actions that obstruct the training process and/or threaten client welfare

SAU has the right to review any circumstances that may impede the student's ability to continue in the program at any point while a student is enrolled in a graduate program. At the discretion of the program director, the student may be placed on suspension, while the matter is being investigated. A student who is placed on suspension may not participate in program-related activities.

Dismissal Process

To protect the student's due process rights and SAU's interests in upholding academic and professional standards, the following steps will be taken as part of the dismissal review process:

Step 1: The program director will inform the student in writing of the allegations or circumstances that may affect the student's continuance in the program. These allegations may emanate from personnel both within and outside the SAU community. (Note: if the allegation involves an academic integrity issue, current SAU policy will be followed.)

Step 2: At the discretion of the program director, the student may be asked to seek an informal resolution of the allegation with the accusing party. The

student will inform the program director of the outcome within 7 days after the program director's request. If resolution is not achieved in this informal process, then the matter will be brought before a disciplinary committee, consisting of the following individuals:

- program director
- associate dean - graduate studies
- faculty member (chosen by the program director)
- program staff member (chosen by the student) OR current SAU student (chosen by the student)

Step 3: The program director will notify the student of the scheduled meeting of the disciplinary committee. The student will be invited to submit a written response to the allegations no later than 7 days prior to the scheduled meeting.

Step 4: Following receipt of the student's response, the disciplinary committee will convene (face-to-face, teleconference, or other means) to discuss the matter and render a decision, which may result in:

- dismissal of the charges
- allowing the student to continue in the program, pending compliance with specified conditions
- dismissal from the program

Step 5: Within 7 days of the committee's decision, the program director will notify the student of the decision in writing. A student may appeal this decision by following the appeal process below.

Appeal Process

The student must commence an appeal within 7 days after receipt of the program director's written notification. The appeal must be typed and submitted to school dean, who will review the appeal and the decision of the disciplinary committee. The dean may request additional information from the student or the disciplinary committee. The dean will make a decision and notify the student in writing within 14 days after receipt of the student's appeal. At all times, the burden of proof is on the student.

NOTE: The appeal process can take up to three months. Because this is a private university administrative hearing, legal counsel or representation is inappropriate.

Readmission

Students who have been dismissed may apply for readmission after one year has elapsed. Evidence to support the request for readmission must be submitted in writing to the program director. The burden of proof remains with the student. Filing an application does not guarantee readmission.

Grade Appeals

Student wishing to appeal a final grade must do so within 30 days after the grade has been posted. At all times, the burden of proof is on the student. The following procedures must be followed.

Step 1: The student should confer with the instructor, stating his/her objections to the assigned grade and providing any relevant evidence. If both parties reach an agreement, the instructor has the right (but not the obligation) to change the submitted grade.

Step 2: If the student makes at least two unsuccessful attempts to contact the instructor and provides documentation of those efforts, or if contact is made but an agreement is not reached, the student may appeal to the program director in writing or by e-mail. The program director may consult with the school dean.

Step 3: If the matter remains unresolved, the student may contact the Academic Affairs Office for the appropriate forms. Upon receipt of properly completed forms by the student, the Academic Affairs Office will convene a committee to review all materials and make a recommendation to the Academic Affairs Office. The final (and non-appealable) decision rests with Academic Affairs. If the appeal is upheld, the originally submitted grade will be changed to "S" (satisfactory), which will remove that course from GPA calculations.

Note: The appeal process can take up to three months. Because this is a private university administrative hearing, legal counsel or representation is inappropriate.

Academic Policy Appeals

If a student believes that the university has not followed published policies regarding academic decisions, the student may appeal the decision. The student must initiate the process within 30 days of the decision. At all times, the burden of proof is on the student. The following procedures must be followed.

Step 1: The student should confer with the individual who made the decision for a full explanation of the policy and how it was followed.

Step 2: If the matter remains unresolved, the student may appeal to the program director in writing or by e-mail. The program director may consult with the associate dean for graduate programs.

Step 3: If the matter remains unresolved, the student may contact the Academic Affairs Office for the appropriate forms. Upon receipt of

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properly completed forms by the student, the Academic Affairs Office will consider the appeal and render a final (and non-appealable) decision.

Note: The appeal process can take up to three months. Because this is a private university administrative hearing, legal counsel or representation is inappropriate.

Graduate Attendance Policy

Regular attendance and participation is expected in all graduate programs. Refer to specific program guidelines for details.

Tuition and Fees

Cost of tuition and fees for each graduate program can be obtained from the Spring Arbor University business office. Fees for special materials may be required for some courses. All fees are nonrefundable. In addition to tuition and fees, each course will require textbooks and other materials. If any additional fees or costs must be assessed, they will be explained at the time the fees or costs go into effect. Tuition and fee changes will be published each year. **NOTE:** Spring Arbor University reserves the right to adjust tuition, books, and fees.

Payments

Students are expected to pay tuition and fees before class begins. Most programs require payment at least three weeks in advance. A third-party payment plan is available, details of which can be obtained through the business office. Failure to meet financial obligations may result in the referral of the delinquent account to an outside agency for collection of the total amount due plus all applicable collection costs.

Financial Aid

Financial aid may be available to students if appropriate criteria are met. Grants and loans for full-time or part-time students may be requested from the federal and/or state government. Students should work with appropriate staff and the Financial Aid Office. Early filing of the Free Application for Federal Student Aid (FAFSA) is encouraged to meet specific deadlines. Standards of academic progress must be met in order for students to receive federal (Title IV funds) and/or state aid.

Refunds

If a refund is due to the student and the student received financial aid from federal student loans or the Michigan Tuition Grant, part of the refund must be returned to those programs. Proportionate amounts of the total refund will be returned by the University to the respective programs in the following order:

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1. Federal Unsubsidized Stafford Loans
2. Federal Subsidized Stafford Loan
3. Federal Graduate PLUS Loan
4. Michigan Tuition Grant

The remaining refund will be given to the student when all incurred costs at Spring Arbor University have been paid.

Transcripts

Transcript requests must be made on-line at www.arbor.edu. Transcripts will not be released to students who have not paid their University bills or who are delinquent in loan payments.

Veteran's Benefits

Veterans should contact the Office of Registration and Records for certification with regional Veterans' Offices at least one month prior to beginning the degree program. The Office of Registration and Records maintains all veteran academic records. To receive veteran's benefits, a student must remain in good standing according to the academic policies of the University and the specific program in which the student is enrolled.

Graduation

Students must have an overall 3.00 GPA ("B" average) to graduate from any of Spring Arbor University's graduate programs.

Students who have completed all degree requirements are invited to participate in commencement on the University's main campus, where diplomas will be awarded. Students must complete a graduation/diploma application approximately three months prior to the ceremony. When applications are received a graduation fee is assessed.

If an application for graduation has been made and requirements are not finished as stated, a re-application fee will be charged. Students who cannot complete their requirements by the anticipated date should send written notification to their respective program offices.

Diplomas will not be issued to students whose financial obligations to the University are not met.

Family Educational Rights and Privacy Act (FERPA)

The Family Educational Rights and Privacy Act (FERPA) of 1974 was developed to protect the privacy of education records, establish the right of students to inspect and review their education records, and provide guidelines for the correction of inaccurate or misleading data through informal and formal hearings.

Students have the right to file complaints with the Family Educational Rights and Privacy Act (FERPA) Office concerning alleged failures by the institution to comply with the Act.

The Privacy Act permits the University to release, without student consent, directory information. Directory information includes the student's name, address (including email), telephone number, date and place of birth, major field of study, weight and height of members of athletic teams, dates of attendance, degrees and awards received, and the most previous educational agency or institution attended.

As of January 3, 2012, the U.S. Department of Education's FERPA regulations expand the circumstances under which your education records and personally identifiable information (PII) contained in such records — including your Social Security Number, grades, or other private information — may be accessed without your consent. First, the U.S. Comptroller General, the U.S. Attorney General, the U.S. Secretary of Education, or state and local education authorities ("Federal and State Authorities") may allow access to your records and PII without your consent to any third party designated by a Federal or State Authority to evaluate a federal- or state-supported education program. The evaluation may relate to any program that is "principally engaged in the provision of education," such as early childhood education and job training, as well as any program that is administered by an education agency or institution. Second, Federal and State Authorities may allow access to your education records and PII without your consent to researchers performing certain types of studies, in certain cases even when we object to or do not request such research. Federal and State Authorities must obtain certain use-restriction and data security promises from the entities that they authorize to receive your PII, but the Authorities need not maintain direct control over such entities. In addition, in connection with Statewide Longitudinal Data Systems, State Authorities may collect, compile, permanently retain, and share without your consent PII from your education records, and they may track your participation in education and other programs by linking such PII to other personal information about you that they obtain from other Federal or State data sources, including workforce development, unemployment insurance, child

welfare, juvenile justice, military service, and migrant student records systems.

As a student, you have the right to restrict the institution from releasing your directory information. If you choose to restrict such release, you need to sign a Directory Information Hold form. The form is available in the Office of Registration and Records. Forms must be completed and returned to Registration and Records by the close of the second week of classes for a particular semester.

University policy explains in detail the procedures to be used by the institution for full compliance with the provisions of the Act. Copies of the policy can be obtained at the Office of Registration and Records.

This office also maintains a directory of records that lists all education records maintained on students by this institution. Questions concerning the Family Education Rights and Privacy Act may be directed to the Office of Registration and Records.

Spring Arbor University
Office of Registration and Records
106 E. Main Street
Spring Arbor, MI 49283
517.750.6516

STUDENT SERVICES

All graduate students who are currently enrolled at Spring Arbor University may use on-campus facilities, including the library, computer labs, academic student connection, career center, physical education complex and dining and snack facilities.

Library Services

Spring Arbor University has online library services to aid students in their learning. Pass codes will be given to enrolled students. This will allow access to library resources from home or work. A computer is located at each regional center if students choose to do their research there.

UNIVERSITY ADMINISTRATION

EXECUTIVE TEAM

Charles H. Webb, Ph.D.
President

Jeffrey E. Edwards, M.B.A.
Vice President and CIO - Technology Services

Brent Ellis, Ed.D.
Vice President for University Advancement

Kimberly Hayworth, M.B.A.
Vice President for Student Development & Learning

Matthew S. Osborne, M.A.
Vice President for Enrollment Management

M. Kimberly Rupert, Ph.D.
Provost and Chief Academic Officer

Jerry L. White M.S.E., CPA
Vice President for Business and Finance

Damon M. Seacott, M.A.
Chief of Staff

OTHER ADMINISTRATION

Donna M. Bergman Ed.D.
Director of Master of Special Education

Robert D. Bolton, M.L.S.
Library Director

K. Caleb Chan, Ph.D.
Dean of the Gainey School of Business

Martin A. Covey, Ph.D., CFLE
Lead Faculty for Family Studies Curriculum & Programs

Gordon M. Eccles B.B.A.
Director of Student Financial Services

Natalie Gianetti, M.A.
Interim Dean of the School of Graduate and Professional Studies

George E. Griffin, Ed.D.
Lead Faculty for Business & Management Curriculum & Programs

Alvin V. Kauffman, M.B.A., M.S.N.
Director of Nursing

Eric R. Magnusson, D. Min.
Director, Master of Arts in Spiritual Formation and Leadership

Geoffrey A. Marsh, B.S.
Director of Financial Aid

Todd E. Marshall, Ph.D.
Dean, SAU Online

Wallis C. Metts, Jr., Ph.D.
Director of Master of Arts in Communication

Sharon E. Norris, Ph.D.
Director of Master of Business Administration

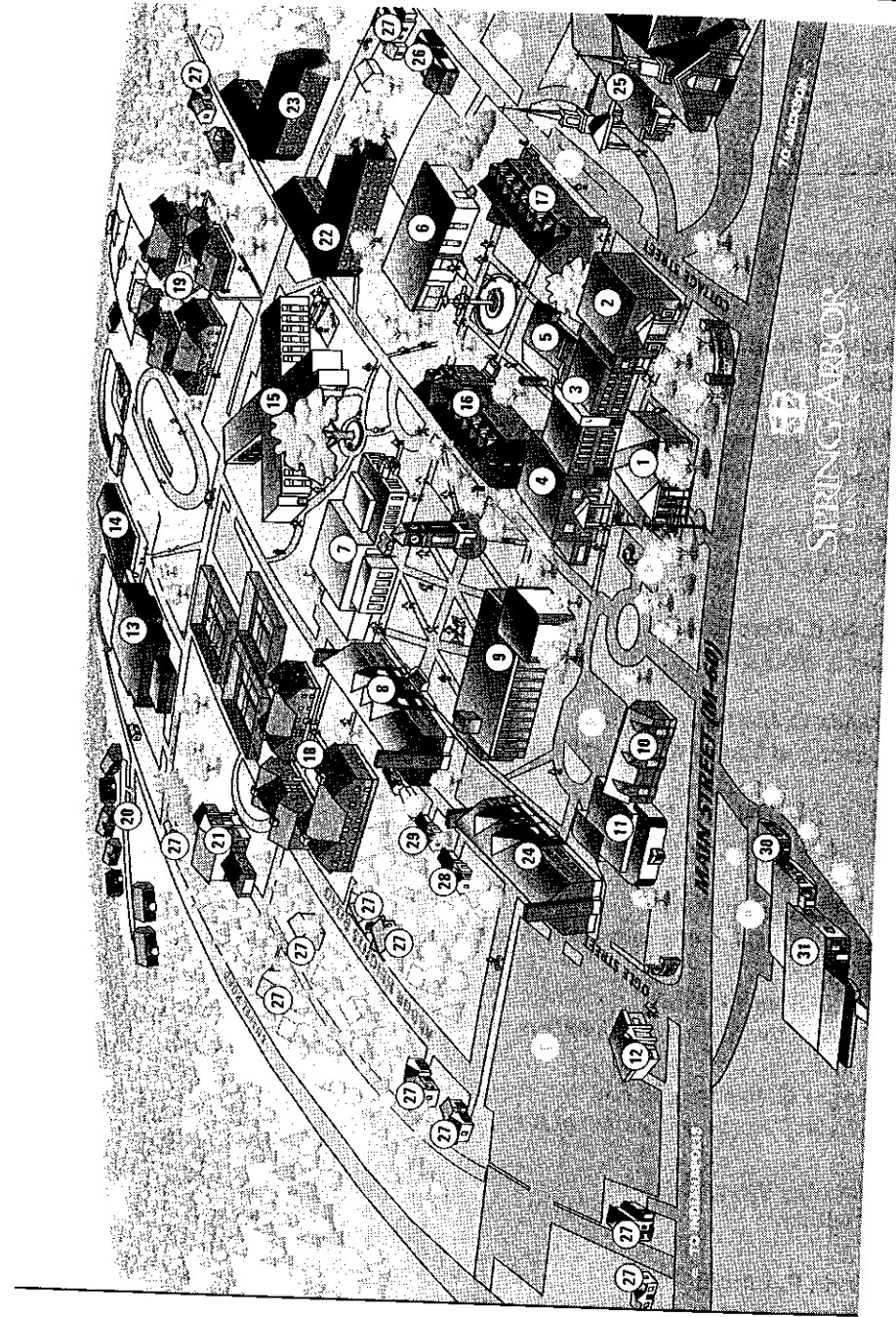
Carl E. Pavey, D.Min.
Associate Dean of Graduate Studies

Linda Sherrill, Ed.D.
Dean of the School of Education

Roger M. Varland, M.F.A.
Interim Dean of the School of Arts and Sciences

Timothy Wiegert, M.A.
Registrar

Ervin E. Wright, Ph.D.
Interim Director of Master of Arts in Counseling



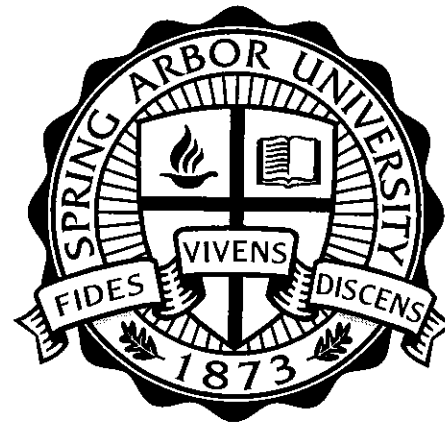
Campus Map Legend

1. CHAPMAN WILCOX CENTER
Admissions Office
2. WHITE AUDITORIUM
3. SAYRE DECAN HALL (SDH)
SAU Radio (WSAE)
Academic Student Connections
4. SMITH MUSIC CENTER (SMC)
Band Room
Choral Room
5. BUSINESS OFFICE
Student Accounts
6. DUFFMAN HALL
Alumni Relations (upper level)
Financial Aid (lower level)
School of Education (upper level)
Technology Services (lower level)
University Advancement (upper level)
7. KRESGE STUDENT CENTER
Academic Affairs
Bookstore
Holton Health Center
President's Office
Ralph Carey Forum (RCF)
Registrar
Student Development
Dorrice Ogle Dining Commons

8. WHITE LIBRARY
Sacred Grounds Coffee Shop
9. WHITMAN GIBBS SCIENCE CENTER (WGC)
Natural Science Office
Philosophy-Religion Office
School of Arts and Sciences
10. GANTON ART GALLERY
11. OGLE ART CENTER
Classrooms & Studios
Mailing & Duplicating Services
12. THE PROP SHOP
Performance Facility
13. FULBROOK (FEC)
14. DUNSMUIR GYM
15. LOWELL HALL
16. MURPHY HALL
17. OREMSTON HALL
18. POST VILLAGE
19. OGLE VILLAGE
20. APARTMENTS
21. MOTHER HOUSE (PRESIDENT'S HOME)
22. GAINES HALL
23. UNIVERSITY HALL

24. POULING CENTER FOR GLOBAL LEARNING AND LEADERSHIP
Gainey School of Business
Ada's Kitchen
25. SPRING ARBOR FREE METHODIST CHURCH
26. HUMAN RESOURCES
27. KOSKOVIA HOUSES
a. McDonald House
b. Taylor House
c. Gallagher House
d. Wesley House
e. Trevan House
f. Gregory House
g. Roberts House
h. Bishop House Triplex
i. Snyder House
j. Maddux House
k. Warner House
l. Jones House
m. Hart House
28. UNIVERSITY COMMUNICATIONS
29. INSTITUTIONAL RESEARCH AND ASSESSMENT / RQIT
30. SCHOOL OF GRADUATE AND PROFESSIONAL STUDIES
31. PHYSICAL PLANT
- P. PARKING

SCHOOL OF ARTS AND SCIENCES
MASTER OF ARTS IN COMMUNICATION



FROM THE DIRECTOR

Welcome to the Master of Arts in Communication (MCOM) program. As part of the department of communication and media, our mission is to train credible, creative Christian professionals for a world where the mastery of communication skills and technologies is essential.

At the graduate level, we are able to do this through the Master of Arts in Communication that is offered completely and only online. We also offer a Graduate Certificate in Communication. Learn more about the program at our Web site, online.arbor.edu/programs/master-of-arts-in-communication/

Please feel free to call or e-mail us if you have any questions. May the Lord bless you as you continue to explore His design for your life.

A handwritten signature in black ink, appearing to read 'Wally Metts Jr.', with a stylized flourish at the end.

Dr. Wally Metts Jr.
wmetts@arbor.edu

PROGRAM DESCRIPTION

The Master of Arts in Communication is a 36-semester hour program, which brings both theoretical and Christian perspectives to bear on practical problems and provides a foundational understanding of communication through an interdisciplinary foundation and core courses. Additional coursework will be accomplished in a specific concentration, along with electives and a culminating activity that allows students to design, implement, and evaluate a project which effectively applies an interdisciplinary understanding of communication studies to a real-life situation.

The 16-hour Certificate is suitable for those who want to document their professional growth or expertise for advancement in their profession, or those who simply want to understand communication issues better.

Goals

- To provide quality online graduate education in communication in a format that minimizes disruption to family or current employment.
- To provide a learning environment that fosters critical thought, scholarship, and praxis, such that the learners who complete the program become transforming communicators and communication specialists within their spheres of influence.
- To establish a forum grounded in biblical foundations for reflection, thought, research, and publication on Christian worldview issues related to communication, thereby influencing the leadership of organizations throughout the world.

Objectives

The MCOM program will assist students to:

- Integrate the Christian faith with the field of communication through critical thinking, research, writing, and learning from the normative base of a Christian worldview.
- Experience education in the virtual communication environment.
- Explore multi-disciplinary approaches for enhancing culture and human development from a values-based perspective that is grounded in communication skills, knowledge and practice.
- Develop and exchange concepts relating to understanding and improving communication and communication-related activities within organizations and industries around the world.
- Experience innovative learning situations, which will enable students to acquire the knowledge, dispositions, and abilities required of leaders in any organizational setting.

CONCENTRATIONS

Students will choose from one of the following concentrations; it is possible to choose two concentrations. An individualized option is also available.

Communication Leadership

For those who have or desire leadership responsibilities in either profit or nonprofit organizations, this option helps students develop communication and management responsibilities, including strategic planning and public relations.

Communication Ministries

For leaders and potential leaders in church, para-church, and missions organizations, this option focuses on effective presentation of Christian messages in culturally-sensitive ways.

Communication Education

For individuals interested in teaching at the secondary or post-secondary levels, this option includes coursework in both traditional and distance learning. Students who wish to use any of these courses to qualify for the professional certificate or for renewal of the provisional, professional, or continuing certificate must contact the School of Education certification officer to confirm a planned program prior to enrolling in the course.

Professional Writing

For both writers and editors, this option explores writing as vocation and includes courses in rhetoric and writing for print, broadcast, and electronic media.

New Media

For individuals who expect to develop or manage interactive technologies, this option focuses on interactive computer-mediated communication by examining research, trends and production issues.

ADMISSIONS

MCOM Applicants must have:

- A bachelor's degree from a regionally accredited college or university;
- A 3.0 GPA for at least the last two years of the bachelor's degree;
- An official transcript from the institution that granted the bachelor's degree
- Two recommendations from professional/academic individuals;
- One recommendation from a member of the clergy in your faith community

MASTER OF ARTS IN COMMUNICATION

- Recent writing sample (a published magazine, newspaper, or journal article; an undergraduate or graduate research paper; or a work-related proposal);
- Personal Goals Statement of two pages or less, in which you briefly describe your personal or professional goals as they relate to graduate studies in communication at a Christian university;
- Online Computer Literacy Survey (this assesses your current computer skills and the hardware/software configurations necessary for our online program);
- A completed application; and
- Current application fee.

Graduate Certificate in Communication applicants must have:

- A bachelor's degree from a regionally accredited college or university;
- A 3.0 GPA for at least the last two years of the bachelor's degree;
- An official transcript from the institution that granted the bachelor's degree
- Two recommendations from professional/academic individuals;
- One recommendation from a member of the clergy in your faith community;
- Recent writing sample (a published magazine, newspaper, or journal article; an undergraduate or graduate research paper; or a work-related proposal);
- Online Computer Literacy Survey (this assesses your current computer skills and the hardware/software configurations necessary for our online program);
- A completed application; and
- Current application fee.

Note: This program requires access to a high-speed internet connection.

Please see our Web site, www.arbor.edu for more information.

POLICIES

Registration

Students are responsible for registering online and ordering text books online. A course plan is developed in conjunction with an academic advisor.

Audits

Students may audit up to two classes in the MCOM program. No credit is earned.

Independent study

Subject to approval by their academic advisor and the sponsoring faculty

MASTER OF ARTS IN COMMUNICATION

member, students may take up to two independent studies.

Assessment

As part of an ongoing assessment program, students will complete evaluations for each course and provide representative work and a self-assessment to an online portfolio.

Spiritual Development

The University is committed to supporting spiritual development for all students, including graduate students in both traditional and online programs. Department faculty have experience and training in pastoral care and spiritual direction. Students may request one of them to pray for them on a regular basis and be available as a mentor in spiritual formation.

CURRICULUM

The Graduate Certificate in Communication requires the following courses:

COM 502 (3) Graduate Seminar
COM 504 (3) Communication Theory and Worldview
Three courses (9 hours) in any one concentration.
COM 598 (1) Case Study

The Master of Arts in Communication requires:

Foundations courses: 9 semester credit hours
Core courses: 9 semester credit hours
Concentration: 9 semester credit hours
Capstone Experience: 3 semester credit hours
Electives to total 36 semester hours: courses/ind. studies/special topics
Required for graduation: 36 semester credit hours

FOUNDATIONS COURSES

COM 502 Graduate Seminar (3)

Introduces students to expectations and resources for graduate study. Includes orientation to research as well as program specific library resources. Must be taken before or concurrent with any other first course.

COM 504 Communication Theory and Worldview (3)

An overview of theoretical frameworks related to various contexts of communication. Theology and ethics of communication are examined in light of a Christian worldview. *Prerequisite:* COM 502.

COM 606 Research Methods in Communication (3)

Students develop skills in designing, interpreting, and evaluating research

MASTER OF ARTS IN COMMUNICATION

designs by examining and applying both quantitative and qualitative research methods. A thesis or portfolio proposal is prepared. *Prerequisites: COM 502, 504 and at least 15 hours in the program.*

CORE Courses (choose 3)

COM 601 Interpersonal Communication (3)
An examination of interpersonal study and analysis of the relationships between interpersonal communication and group, family, gender, and intrapersonal processes. *Prerequisite: COM 502.*

COM 603 Group and Public Communication (3)
Examines how personal and professional communication styles impact group dynamics, conflict, team building, leadership and public presentations. *Prerequisite: COM 502.*

COM 605 Mass Communication, Culture and Technology (3)
Examines the challenges of and opportunities for living faithfully in mediated societies as new media technologies create new ways to serve people and to oppress them. *Prerequisite: COM 502.*

COM 607 Communication Ethics & Moral Reasoning (3)
Case study approach to problems and issues that confront communicators in contemporary culture. *Prerequisite: COM 502.*

COM 609 Intercultural Communication (3)
An analysis of intercultural communication competence, examining paralinguistic and nonverbal influences in cross cultural contexts. Theological impacts will be considered. *Prerequisite: COM 502.*

CONCENTRATIONS

Communication Leadership

COM 510 Communication Leadership (3)
Explores effective communication styles of effective leaders through an analysis of research and practice. *Prerequisite: COM 502.* (Offered in fall of odd academic years).

COM 610 Advertising and Public Relations (3)
Considers current research and practice in advertising and public relations. Traditional and nontraditional techniques are explored. *Prerequisite: COM 502.* (Offered in spring of odd academic years).

MASTER OF ARTS IN COMMUNICATION

COM 612 Conflict Resolution (3)
Current theories of conflict resolution, with a special emphasis on biblical peacemaking. *Prerequisite: COM 502.* (Offered in summer of odd academic years).

Communication Education

EDU 560 Instructional Technology (3)
Instructional Technology has been defined as "the theory and practice of the design, development, utilization, evaluation, and management of the processes and resources for human learning." The field of Instructional Technology is concerned with the application of technology throughout the educational process. The course is an introduction to the field and theory of Instructional Technology. The course explores the multiple roles of technology in instruction and management of the learning process, with special emphasis on K-12 education. This course assumes the student has minimum competency in technology. *Prerequisite: COM 502.*

COM 620 Assessing and Teaching Communication Arts (3)
Examines teaching and assessing communication competencies, in interpersonal, small group, public, intercultural and mass media contexts. *Prerequisite: COM 502.*

COM 622 Online Pedagogy (3)
A study of best practices in online communication education. Includes emerging technologies such as social book marking and collaborative environments. *Prerequisite: COM 502.*

Communication Ministries

COM 530 The Church in Cyberspace (3)
Examines the religious uses of the Internet, social media and other digital technologies with a focus on creating and sustaining community and expanding cultural influence in postmodern cultures. *Prerequisite: COM 502.*

COM 630 Communication in Christian Ministries (3)
Explores effective communication techniques from a pastoral perspective, with applications for staff and volunteers. Includes speaking, writing and listening. *Prerequisite: COM 502.* (Offered in summer of even academic years).

COM 632 Communicating Change: Spiritual Formation and Renewal (3)
Examines spiritual formation as transformation, and develops strategies for

helping others understand and apply its principles. *Prerequisite: COM 502.* (Offered in spring of even academic years).

Professional Writing

COM 540 Writing As Vocation (3)

Explores professional opportunities in writing. Issues of genre, style, voice and publication are considered. *Prerequisite: COM 502.* (Offered in spring of even academic years).

COM 640 Writing and Reporting (3)

Covers best practices for writing about current events and people. Focuses on gathering and organizing information in ethical and effective ways. *Prerequisite: COM 502.* (Offered in summer of even academic years).

COM 642 Editing and Publishing (3)

Examines careers in editing, and the processes between the writer and the marketplace. *Prerequisite: COM 502.* (Offered in fall of even academic years).

New Media

COM 550 Computer Mediated Communication (3)

Examines the ways CMC affects the effectiveness of human interaction. Includes a discussion of current strategies and technologies. *Prerequisite: COM 502.* (Offered in summer of odd academic years).

COM 650 Visual Communication (3)

Explores aesthetics and the implications for web publishing and design. Principles can be applied in print contexts. *Prerequisite: COM 502.* (Offered in fall of odd academic years).

COM 652 Web Publishing (3)

Theory and practice in creating, managing and publishing on the internet. *Prerequisite: COM 502.* (Offered in spring of odd academic years).

Case Study

COM 598 Case Study (1)

Upon completion of 12 hours or more, students in the certificate program enroll for this one hour project. The case study applies concepts from their concentration to a professional problem or opportunity. (For certificate only; offered each semester).

Capstone Experience

COM 694 Capstone Experience (3)

The student proposes and develops a capstone project that meets department criteria regarding length, number of sources, etc. Suitable projects may include case studies, action research, portfolio pieces, academic articles or presentations or book proposals. A philosophy of communication is also developed and career expectations and strategies are explored. *Prerequisite: COM 606.* (Offered in spring.)

Thesis (By invitation only.)

COM 699 Thesis (2)

A thesis answers a research question through the collection of data and the analysis and application of communication literature and theory. May be repeated once. Enrollment by permission only.

Electives and Options

COM 570 Special Topics (1-3)

Offered each year based on interest and enrollment.

COM 670 Special Topics (1-3)

Offered each year based on interest and enrollment.

COM 590 Independent Study (1-3)

Offered each semester.

COM 690 Independent Study (1-3)

Offered each semester.

FACULTY

Wallis C. Metts

*B.A., University of Tennessee- Chattanooga
M.S., University of Tennessee-Knoxville
Ph.D., Michigan State University*

Robert H. Woods

*B.A., University of New Mexico
J.D., Regent University
M.A., (Communication) Regent University
M.A., (Counseling) Regent University
M.A., (Education) Regent University
Ph.D., Regent University*

Paul D. Patton

*B.A., Spring Arbor University
M.Ed., Wayne State University
M.R.E., Grand Rapids Baptist Seminary
M.A., Regent University
Ph.D., Regent University*

ADJUNCT FACULTY

Diane M. Badzinski Proctor

*B.A., St. Cloud State University
M.A., University of California- Santa Barbara
Ph.D., University of Wisconsin-Madison*

Debra K. Buenting

*B.A., University of Texas at Arlington
M.A., Regent University*

Thomas J. Carmody

*B.A., Biola University
M.A., California State University
Ph.D., Regent University*

Terri L. Cornwell

*B.A., University of Delaware
M.A., West Chester University
M.A., University of Maryland
Ph.D., University of Maryland*

Paul A. Creasman

*B.A., Pepperdine University
M.A., Arizona State University
Ph.D., Regent University*

Reginald E. Ecarma

*B.S., University of Louisville
M.A., (Public Affairs Journalism) Regent University
M.A., (Public Policy) Regent University
Ph.D., Regent University*

Linwood A. Hagin

*B.A., University of Wisconsin-Superior
M.A., University of Minnesota-Minneapolis
Ph.D., University of Tennessee*

Jennifer M. Letherer

*B.A., Siena Heights University
M.F.A., Boston University*

Terrance R. Lindvall

*B.A., Southern California University
M.Div., Fuller Theological Seminary
Ph.D., University of Southern California*

Elizabeth W. McLaughlin

*B.A., Taylor University
M.A., Bethel College
Ph.D., Regent University*

Margaret O'Rourke-Kelly

*B.A., Michigan State University
M.A., Michigan State University
M.A., University of Michigan
Ph.D., Walden University*

Quentin J. Schultze

*B.S., University of Illinois
M.A., University of Illinois
Ph.D., University of Illinois*

SCHOOL OF ARTS AND SCIENCES

MASTER OF ARTS IN
SPIRITUAL FORMATION AND LEADERSHIP



FROM THE DIRECTOR

Welcome to the Master of Arts in Spiritual Formation and Leadership program (MSFL). We are delighted that you are considering our graduate program!

The MSFL is designed as a cohort-based, hybrid program that allows you to travel through the degree with a group of others who are seeking to bring the life of the mind together with life with God in the world. Combining online classes with face-to-face residencies, we strive to bring together the best of an online program with the interpersonal connections that are vital to holistic spiritual formation.

Our curriculum was developed in intimate dialogue with Richard Foster and continues to be shaped by what he has identified as the six spiritual streams of the Christian tradition. We are thankful for his ongoing involvement with our program, as well as the relationships we have cultivated with other leading figures in the spiritual formation movement, including Dallas Willard, Tony Campolo, Robert Mulholland, and Shane Claiborne. These figures support and supplement the incredible work our regular faculty contributes to the program.

Having witnessed the impact of the program in the lives of our students, I am convinced we offer the most unique and rewarding spiritual formation program available today. We cannot begin to express the depth of spiritual transformation that God's Spirit continues to breathe through the program.

As we embark on this journey toward God together, expect to be stretched and transformed, challenged and blessed. We look forward to walking with you as we pursue the God who is pursuing us.

Grace and peace,

A handwritten signature in black ink, appearing to read 'Eric Magnusson', written over a series of horizontal lines.

Dr. Eric Magnusson

PROGRAM DESCRIPTION

With interest in spiritual formation increasing over the last twenty years among Protestants, Evangelicals have expanded the concept of discipleship to include an openness toward deeper transformation into the likeness of Christ. The MSFL program provides instruction for pastors, laypersons, and others intent on pursuing their own development and fostering the skills to lead others in formation.

The program follows a hybrid format (part online, part face-to-face). It is delivered through cohort groups of students, who progress through the degree requirements sequentially.

The MSFL is a program designed to fit into your life, but will require significant time in your weekly schedule. We say this unapologetically because anything worth doing usually requires prioritizing our time. Time spent in learning and engaging spirituality is no exception.

Mission Statement

The Master of Arts in Spiritual Formation and Leadership (MSFL) at Spring Arbor University is comprised of a community of graduate learners devoted to human flourishing under the reign of the Triune God through the study and application of spiritual formation and leadership concepts within the ecumenical Christian tradition for a deeper communion with God, personal transformation into the likeness of Christ and the communal transformation of the global Church.

Goals

- Provide a biblical, theological, and historical framework for understanding spiritual formation and leadership development within a global context
- Foster disciplined habits and skills that promote godly character and effective leadership aimed at renewing the Church, engaging the culture and transforming society
- Encourage the formation into a Christ-centered way of life, with its habits and virtues

Objectives

At the end of this program our students will be able to:

Knowledge

- Understand the biblical and theological foundations for Christian Spirituality

- Appreciate the historical traditions of Christian Spirituality

Skills

(Academic)

- Think critically and globally
- Write and research at a high graduate level
- Communicate Christian spiritual concepts clearly

(Leadership)

- Lead others in private and corporate spiritual practices
- Facilitate small groups and retreats
- Deliver passionate homilies and presentations

(Formational)

- Interpret scripture transformationally
- Critically practice disciplines that encourage personal and communal spiritual health

Habits and Virtues

- Cultivate the fruit of the Spirit: love, joy, peace, patience, kindness, generosity, faithfulness, gentleness, and self-control
- Demonstrate and grow in a life of prudence, fortitude, justice, temperance, faith, hope, and charity

Values

- Commitment to a high Christology within orthodox Christian theology
- Academic rigor and excellence
- Practical and experiential at all levels of instruction
- Rooted in the ancient Christian tradition
- Ecumenical and global in scope from within a Wesleyan orientation
- Relational by utilizing a cohort model throughout the program

MSFL Key Definitions

Spiritual – By spiritual we mean primarily Christian spirituality. Within the phrase "spiritual formation" the term *spiritual* designates two realities. First and foremost, *spiritual* designates the Spirit of Christ who is the primary agent of formation. Second, *spiritual* designates the very essence of our being. As the French Jesuit, Pierre Teilhard de Chardin once said "we are not human beings having a spiritual experience, but spiritual beings having a human experience." What is formed is not a disembodied aspect of a person, as if the human per-

son was a dichotomy of body and soul. We believe that a human person is a body/soul unity and thus the whole of our existence, physical, mental, emotional and relational, is *spiritual*.

Spiritual Formation - By the phrase *spiritual formation* we mean primarily that the Spirit of Christ is transforming people. The reality is that each and every person is in a constant process of formation, whether cognizant of it or not. Our actions, interactions, and decisions, along with other outside stimuli and information, are shaping who we are as persons. To experience *spiritual formation* is to live in an intimate relationship with the Triune God within the context of our various relationships with other people and with all of creation, so that we more fully bear the image and likeness of God in our lives. We also believe God invites people to partner actively with the Spirit in the *spiritual formation* of his church and world. We participate and help lead others in *spiritual formation* by tilling the ground for God's gracious work of transformation. Tilling the ground includes but is not limited to removing any obstruction in our lives and communities that hinders the work of God as well as practicing and encouraging others to practice the various disciplines encouraged in the Christian Scriptures and the Christian tradition.

Program Features & Requirements

- A hybrid program, MSFL features both online and face-to-face learning.
- Three face-to-face residency courses (Intensive Seminars) are held during the program. These one-week courses have an additional course fee. Personal travel expenses are not included in the tuition or fee. Two of the residencies occur in January. These residencies feature guest lecturers who are nationally recognized in the field of spiritual formation. The other residency, Social Justice and Christian Spirituality, occurs in Guatemala during the first summer of the program. NOTE: Future locations for the Intensive Seminars may be subject to change.
- Each MSFL course emphasizes practical and experiential learning.
- The program utilizes a cohort group model for interpersonal community and small group formation.
- MSFL students are required to be in a mentor relationship with a spiritual director or someone in leadership at their church or spiritual community.
- MSFL students are required to practice the disciplines of silence, guidance and retreat. Each semester, the student is required to take a personal 24 hour retreat, and a 2 day retreat each summer.

MSFL degree:

12 courses x 3 credits = 36 credits

(9 online courses + 3 face-to-face courses)

ADMISSIONS

The following requirements are mandatory for acceptance into the MSFL.

Admission must be approved prior to being considered for financial aid.

- A bachelor's degree from a regionally accredited college or university;
- A 3.0 GPA for at least the last two years of the bachelor's degree;
- An official transcript from the institution granting the bachelor's degree, as well as official transcripts for any graduate work;
- Two recommendations: one church reference (minister or church leader) and either one academic reference or one professional reference;
- Submission of Autobiographical Question form (available online);
- Vocational or volunteer ministry experience (subject to evaluation)
- A completed application and application fee
- Application materials may be submitted via e-mail (dglinz@arbor.edu) or via mail to the following address:

Admissions - Online - -MSFL
Spring Arbor University
106 E. Main Street
Dale Glinz, Station 4
Spring Arbor, MI 49283

Please see www.arbor.edu for more information.

*Spring Arbor University is registered as a Private Institution with the Minnesota Office of Higher Education pursuant to sections 136A.61 to 136A.71. Registration is not an endorsement of the institution. Credits earned at the institution may not transfer to all other institutions.

CURRICULUM

COURSE SEQUENCE

(Example of a two Year Schedule Starting in Fall)

FALL TERM (Year 1)

SFL 060 Orientation to Online Learning (no credit/Pass/Fail)
SFL 600 Introduction to Christian Spirituality (3)
SFL 602 Disciplines of the Spirit (3)

JANUARY INTENSIVE SEMINAR (Year 1)

SFL 673 Special Topic in Christian Spirituality (3)
[SFL 673 will run for ~7 days in January with a travel day at the beginning and at the end. This course will take place in even

numbered years at different retreat or learning locations around the country.]

SPRING TERM (Year 1)

SFL 612 Formational Theology (3)
 SFL 623 Spiritual Wisdom of the Hebrew Scriptures (3)
 SFL 671 Intensive Seminar I: Social Justice & Christian Spirituality (3)
[SFL 671 will run for 7 days with a travel day at the beginning and at the end. This course will take place in Guatemala during the summer after matriculation.]

FALL TERM (Year 2)

SFL 624 Jesus Christ and New Testament Spirituality (3)
 SFL 613 The Spirit-Empowered Life (3)

JANUARY INTENSIVE SEMINAR (Year 2)

SFL674 Special Topic in Christian Spirituality (3)
[SFL 674 will run for ~7 days in January with a travel day at the beginning and at the end. This course will take place in odd numbered years at different retreat or learning locations around the country.]

SPRING TERM (Year 2)

SFL 637 Introduction to Spiritual Direction (3)
 SFL 611 Christian Spirituality and Everyday Life (3)
 SFL 604 History of Christian Spirituality (3)
[SFL 604 will be offered during June and July]

COURSE DESCRIPTIONS

SFL 060 Orientation to Online Learning (no credit)

Satisfactory completion of this course is required prior to taking the first spiritual formation course (SFL 600). Students with prior experience in online learning may request a waiver.

SFL 600 Introduction to Christian Spirituality (3)

This course explores the biblical and theological aspects of Christian formation. Students examine the goal and nature of formation, as well as the process of holistic spiritual transformation.

SFL 602 Disciplines of the Spirit (3)

This course is an exploration into the nature, dynamics and exercise of classic spiritual disciplines. Spiritual disciplines are a significant means by which we connect to God. Emphasis is upon the practice of various spiritual disciplines such as solitude and silence, listening and guidance, prayer and intercession,

study and meditation, repentance and confession, fasting and worship, fellowship and simplicity, service and witness.

SFL 604 History of Christian Spirituality (3)

This course introduces students to the history, traditions, and leaders of the Christian church, which grants a richer understanding of what it means to participate in the Body of Christ. Students are exposed to the Patristic, Medieval, Reformation, and Enlightenment periods. This course helps students grow into a greater fullness of Christian maturity and gives them a renewed appreciation for the way the church's past shapes the church's present and future.

SFL 611 Christian Spirituality in Everyday Life (3)

This course assists students in broadening their understanding of spirituality within the Christian tradition and how to connect this understanding to all aspects of their lives. The course goal is intellectual and existential: students are introduced to a wide variety of literature focused on the sacred actions of God within the ordinary rhythms of everyday life; at the same time, students through a variety of learning experiences are also encouraged to grow spiritually through their own choices of prayer, worship, and discipline.

SFL 612 Formational Theology (3)

This course is designed to integrate traditional themes in systematic theology with spiritual formation. Emphasis is given to the study of Christology, Pneumatology, Theological Anthropology, and Ecclesiology. Experiential components are integrated into the course to help strengthen students' love for God and neighbor.

SFL 613 The Spirit-Empowered Life (3)

This course investigates the biblical, theological, historical and practical foundations of the person and work of the Holy Spirit (pneumatology) and the Spirit-Empowered Life. Specific attention will be given to spiritual renewal movements and spiritual gifts, including the more controversial gifts, especially divine healing of mind, body, will, emotions, spirit and social relationships. Personal experience in inner healing prayer and practical experience in praying for the healing of others will be a part of the essential learning in this course. It will also require a great deal of trust and vulnerability on the student's part.

SFL 623 Spiritual Wisdom in the Hebrew Scriptures (3)

This course explores the dynamics and power of the Hebrew Scriptures for personal and communal transformation. Special emphasis is given to the wisdom literature in the Hebrew Scriptures. A key aspect of this course is the understanding and development of biblical hermeneutical principles and practices that focus not only on the biblical text's content but also on its potential effect(s) as part of the church's Scripture. Various classical and contemporary methods of contemplative reading of Scripture are explored. This

course teaches students to engage the Hebrew Scriptures in ways that grasp and change a community's life.

SFL 624 Jesus Christ and New Testament Spirituality (3)

This course examines the dynamics and power of the New Testament for personal and communal transformation. Special emphasis is given to the life and teaching of Jesus Christ and Paul's theological reflection on the life, death, and resurrection of Christ. In addition to learning about life with God from Scripture, competence in listening to the living Word within the text is gained. This course teaches students to engage the New Testament in ways that grasp and change a community's life.

SFL 637 Introduction to Spiritual Direction (3)

This is an introductory course that explores the meanings, models and practices of the ministry of spiritual direction. Various traditional and current traditions of spiritual direction are surveyed. Particular attention is given to certain spiritual practices that equip students to come alongside others in their spiritual growth. This course includes experiential components as part of learning this valuable ministry of companioning people through their spiritual journey.

SFL 671 Intensive Seminar I: Social Justice and Christian Spirituality (3)

This course explores the connection between being formed into the likeness of Jesus Christ and being involved in intentional justice work. Specific focus is on personal and communal formation in relation to those who Jesus called "the least of these." This course is taught in an intensive face-to-face format in Guatemala, where students experience the serious needs for Biblical justice in the world, in the context of Latin America. Residency at the designated site is mandatory.

SFL 673 Intensive Seminar III: Special Topic in Christian Spirituality (3)

This course gives the student access to nationally known persons and SAU faculty in the area of spiritual formation and leadership. Representatives of the Christian tradition will be sought over a two-year cycle. The intensive seminar will consist of a mixture of lecture, small group discussion, personal examination and reflection, various spiritual exercises, practical experiences in spiritual formation, as well as reading and writing assignments. Residency at the designated site is mandatory. This course is taught in an intensive face-to-face format every other January.

SFL 674 Intensive Seminar IV: Special Topic in Christian Spirituality (3)

This course will explore a specific aspect of Christian spirituality. Topics will vary year to year. It will consist of a mixture of lecture, small group discussion, personal examination and reflection, various spiritual exercises, practical experiences in spiritual formation, as well as reading and writing assignments. Residency at the designated site is mandatory. This course is taught in an intensive face-to-face format every other January.

FACULTY

Kristian A. Bendoraitis

*B.A., University of Toledo
M.Div., Fuller Theological Seminary
M.A., University of Durham
Ph.D., University of Durham*

Kenneth W. Brewer

*B.A., Spring Arbor University
M.Div., Asbury Theological Seminary
Th.M., Princeton Theological Seminary
M.Phil., Drew University
Ph.D., Drew University*

Mary Albert Darling

*B.A., Spring Arbor University
M.A., Western Michigan University*

Valerie E. Hess

*B.A., Metropolitan State College
M.M., Valparaíso University*

Thomas J. Holsinger-Friesen

*B.A., Oral Roberts University
B.S., Oral Roberts University
M.Div., Asbury Theological Seminary
M.A., Asbury Theological Seminary
Ph.D., University of Aberdeen*

Eric R. Magnusson

*B.A., Harding University
M.A., Oklahoma Christian University
M.Div., Abilene Christian University
D.Min., Abilene Christian University*

MASTER OF ARTS IN SPIRITUAL FORMATION AND LEADERSHIP

Robert Moore-Jumonville

*B.A., Seattle Pacific University
M.Div., Princeton Theological Seminary
Ph.D. University of Iowa*

MSFL FACULTY PRESENTERS / RETREAT LEADERS / FACILITATORS (2007-2013)

Juanita Rasmus

*Pastor, Spiritual Director
Founder and Creative Director, The Art Project Houston
Co-Pastor, St John's United Methodist Church, Houston
"To Love and to Serve: Activated Contemplations and Contemplated Action"
(Michindoh Conference Center, Hillsdale, MI – May 2013)*

Margaret Benefiel

*Author, Spiritual Director, Consultant, and Professor
Executive Officer, Executive Soul, LLC
Adjunct Faculty, Andover Newton Theological School, Boston, MA
Visiting Lecturer, All Hollows College, Dublin, Ireland
Ph.D. in Christian Spirituality, Catholic University of America
"Leading from Within: Exploring the Soul of Leadership" (Michindoh
Conference Center, Hillsdale, MI – May 2013)*

Paul Nemecek

*Assistant Professor of Sociology, Spring Arbor University
Director of Guatemala Semester Abroad Program, Spring Arbor University
SFL 672: World Christian Spirituality (Antigua, Guatemala 2012-2013)*

Wil Hernandez

*Lecturer, Spiritual Director, and Retreat Leader
Adjunct Professor, Fuller Theological Seminary, Spring Arbor University, Loyola
Marymount University
Founder, Nouwen Legacy: A Ministry of the Leadership Institute
Ph.D. in Practical Theology (Spirituality), Fuller Theological Seminary
"The Life and Work of Henri Nouwen"*

John Michael Talbot

*Musician, Author, and Speaker
Founder of "The Brothers and Sisters of Charity" at Little Portion Heritage and
Troubadour for the Lord
"On Being a Monk in the World: The Way of the New Monasticism" (Michindoh
Conference Center, Hillsdale, MI – May 2012)*

MASTER OF ARTS IN SPIRITUAL FORMATION AND LEADERSHIP

L. Paul Jensen

*Founder and Executive Director, The Leadership Institute
Adjunct Assistant Professor of Leadership and Christian Formation and
Spirituality in Contemporary Culture, Fuller Theological Seminary
Ph.D. in Intercultural Studies, Fuller Theological Seminary
"Spirituality, Leadership, and The Collapse of Space and Time" (Michindoh
Conference Center, Hillsdale, MI – May 2012)*

M. Robert Mulholland Jr.

*Professor Emeritus of New Testament Studies, Asbury Theological Seminary
Th. D. in New Testament and Christian Origins, Harvard University
"Scripture & Vital Piety" (Serra Retreat Center, Malibu, CA – January 2011)*

Mindy Callguire

*Transformation Ministry Director at Willow Creek Association
Founder & President at Soul Care
B.A., Cornell University
"Embedding the Culture of Transformation in Your Church and Ministry"
(Michindoh Conference Center, Hillsdale, MI – January 2010)*

Rev. Bernie Owens

*Catholic Priest of the Society of Jesus (Jesuits) and Director of Internship in
Ignatian Spirituality, Manresa Jesuit Retreat House, Bloomfield Hills, MI
Ph.D. in Christian Spirituality, Graduate Theological Union, Berkeley, CA
"Finding God Where You Are At, Serving God with All You Have and Are"
(Michindoh Conference Center, Hillsdale, MI – January 2010)*

Tony Campolo

*Professor Emeritus of Sociology, Eastern University
Ph.D., Temple University
"Spirituality and Social Justice" (Malvern Retreat House, Malvern, PA – January
2009)*

Shane Claiborne

*Activist, Author and Recovering Sinner
Honorary Doctorate, Eastern University
"Spirituality and Social Justice" (Malvern Retreat House, Malvern, PA – January
2009)*

MASTER OF ARTS IN SPIRITUAL FORMATION AND LEADERSHIP

Michael Christensen

Director of Shalom Initiative for Prophetic Leadership and Community Development

Affiliate Associate Professor of Spirituality and Religious Studies, Drew University

Ph.D., Drew University

(Intensive Seminar Retreat, January 2009)

Dallas Willard

Professor of Philosophy, University of Southern California

Ph.D., University of Wisconsin

"Intensive Seminar in Spiritual Formation" (Mater Dolorosa Retreat Center, Sierra Madre, CA – January 2008)

Richard Foster

Distinguished University Professor of Spiritual Formation

D.Th., P. Fuller Theological Seminary

"Intensive Seminar in Spiritual Formation" (Spring Arbor University – January 2007)

MASTER OF BUSINESS ADMINISTRATION

GAINEY SCHOOL OF BUSINESS

MASTER OF BUSINESS ADMINISTRATION



MASTER OF BUSINESS ADMINISTRATION

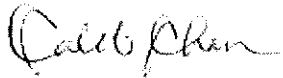
FROM THE DEAN

On behalf of the Gainey School of Business faculty and staff, I welcome you to the Master of Business Administration (MBA) program. By joining the program, you are an integral part of a growing community of learners. We are excited about the growth you are about to experience and the potential that you can reach through the program. While outstanding faculty and curriculum are important components of our MBA program, we believe that dedicated students with aspirations to become selfless leaders are the other half of the equation for success.

The Spring Arbor University MBA is distinguished by our focus on combining theories with applications and learning through the living case study. Not only will you learn from the professors, you will also learn from your fellow students who bring different perspectives and experiences to the learning environment. By employing state-of-the-art academic technology, learning will take place both in the classroom and in the virtual world. Another great distinctive of our program is the International Business Summit. You will be traveling to an international city such as New York, N.Y. and meeting students from other cohorts for an experiential learning experience.

In closing, I would like to encourage you to think of all the opportunities that are lying ahead of you. Instead of questioning your ability to do well in the program, be inspired by the Little Engine that Could and tell yourself that you can too. The Gainey School of Business faculty and administrative staff would love to see you succeed. It is our pleasure to be part of your journey.

Blessings on you,



Dr. K. Caleb Chan
Dean

MASTER OF BUSINESS ADMINISTRATION

SAU CONCEPT

Spring Arbor University is a community of learners distinguished by our life-long involvement in the study and application of the liberal arts, total commitment to Jesus Christ as the perspective for learning, and critical participation in the contemporary world.

GRADUATE CULTURE

At the graduate level, the learning culture is characterized by several components including:

- **Depth of Inquiry:** A rigorous inquiry and cognitive development, which will produce persons who gain a depth of knowledge about a subject field
- **Research-based Learning:** A growing familiarity and conversance with the scholars, relevant research, findings, and research tools underlying the subject field
- **Practical Application:** Involvement with action-oriented research and best practices in the subject field
- **Knowledge Creation:** Engagement with the subject field in ways that have potential for development of new knowledge, affirmation of existing knowledge, testing of emerging theories, or application and refinement of research-based practice
- **Independent and Self-directed Learning:** Responsibility for learning, which is demonstrated by the learner's manifestation of the ability for continuous learning in the subject field

MBA PROGRAM MISSION

To develop successful professionals through the study and application of theories, concepts, principles, and methods of business administration informed by a Christian worldview.

PROGRAM OBJECTIVES

The MBA program is designed to help students understand and live out the SAU Concept through active participation in business and organizations. Students will integrate the Christian perspective and the discipline of business administration with an emphasis on stewardship and service. Students will gain mastery in business area knowledge, recognize the impact of culture and diversity on global business, and demonstrate skills in effective communication, professional collaboration, teamwork, critical thinking, ethical reasoning, and problem solving. Program objectives are categorized into eight specific areas: knowledge, scholarship, application, innovation, personal development, Christian worldview, global perspective, technical and human skills.

MASTER OF BUSINESS ADMINISTRATION

PROGRAM DESCRIPTION

The MBA degree prepares students for successful participation in business and other organizations competing in domestic and international markets. Through the core curriculum, students gain knowledge of functional areas of business within a framework of service and stewardship and develop skills in critical thinking, ethical reasoning, analytical problem solving, effective communication, and decision making.

PROGRAM DELIVERY OPTIONS

The MBA program is comprised of 36 credit hours and is offered in a cohort delivery model. Students may complete the program in 18 months in a hybrid or entirely online format. Students participate in an International Business Summit, which is a 4-day trip to an international business location where students engage in an international business conference environment with experiential learning activities. Both delivery options provide comprehensive academic instruction in a vibrant cohort community of learners.

Students must complete the 36-credit hour curriculum with a minimum 3.00 GPA to graduate.

MBA PROGRAM WITH CONCENTRATIONS

Core Courses – 21 hours

MBA 500 MBA Orientation (0)
MKT 661 Managerial Marketing (3)
MIS 624 Information Technology and Project Management (3)
ECN 623 Managerial Economics (3)
ORG 601 Organizational Development and Change (3)
IBS 607 International Business (3)
BUS 642 Business Research Methods (3)
ACC 631 Financial Accounting for Decision Makers (3)

Concentration Courses – 12 hours

MBA Concentration in Finance

FIN 601 Financial Economics (3)
FIN 602 Managerial Finance (3)
FIN 603 Investments (3)
FIN 604 Applied Financial Analysis (3)

MBA Concentration in Management

MGT 609 Competitive Strategy (3)
MGT 606 Management and Human Resource Development (3)

MASTER OF BUSINESS ADMINISTRATION

MGT 622 Statistics for Managers (3)
MGT 617 Ethical Leadership (3)

MBA Concentration in Organizational Development

ORG 602 Organizational Psychology (3)
ORG 603 Groups and Teams in Organizations (3)
ORG 604 Organizational Culture and Strategy (3)
ORG 605 Organizational Consulting (3)

MBA Research Project Courses – 3-6 hours

MBA 686 MBA Research Project I (3)
MBA 687 MBA Research Project II** (3)

**MBA687 MBA Research Project II is a 3-credit course designed for those students who require additional time to implement the MBA Research Project.

ADMISSIONS

The following are requirements for admission into the MBA programs. Admission must be approved prior to being considered for financial aid.

Admission requirements include:

- Bachelor's degree from a regionally-accredited college or university
- An overall 3.0 GPA for all undergraduate coursework
- An official transcript from the institution granting the bachelor's degree
- At least two recommendations from professional/academic individuals
- A completed application
- Approval by the MBA Admissions Committee

Please see www.arbor.edu for more information.

POLICIES

Attendance

Class attendance is expected for successful completion of any course. Under emergency circumstances, a student is allowed one (1) absence in a course. Failure to log into Blackboard for two consecutive weeks will result in administrative withdrawal from the course. Repeated absences may result in a failing grade for the course or dismissal from the MBA program.

MASTER OF BUSINESS ADMINISTRATION

Advising

The MBA program coordinator will be available for advising assistance.

MBA Research Project Client Assessment

At the end of the living case study, the host organization for the student's living case study will provide an assessment of the student's conduct of the project.

MBA Fees

Fees for special materials may be required for some courses (such as the living case study).

Transfer Credit

The MBA program does not accept any transfer credit toward the 36 required credit hours for the degree.

CURRICULUM

All students in the MBA program complete the core courses over the first two semesters. In the first semester of the program, students learn the business basics. In the second semester, students focus on management and decision-making. There is an International Business Summit with a 4-day trip to New York City embedded in the International Business course. The university covers the cost of accommodations (i.e., hotel and food) to participate. Students are responsible for their travel expenses to the IB Summit. In the third semester, students focus on a concentration of their choosing. In the final semester, students complete a MBA Research Project.

First Semester – Business Basics

MBA 500 MBA Orientation (0)
MKT 661 Marketing Management (3)
MIS 624 Information Technology and Project Management (3)
ECN 623 Managerial Economics (3)

Second Semester – Management and Decision Making

ORG 601 Organizational Development and Change (3)
IBS 607 International Business (w/International Business Summit in NYC)* (3)
BUS 642 Business Research Methods (3)
ACC 631 Financial Accounting for Decision Makers (3)

*There is an International Business Summit with 4-day trip to New York City embedded in the International Business course. The university covers the cost of your accommodations (i.e., hotel, food) to participate in the IB Summit in NYC. You are responsible for travel arrangements and expenses. Tentative dates for Fall 2013 cohort starts: April 10-13, 2014.

MASTER OF BUSINESS ADMINISTRATION

Third Semester - Concentration Courses

MBA Concentration in Finance

FIN 601 Financial Economics (3)
FIN 602 Managerial Finance (3)
FIN 603 Investments (3)
FIN 604 Applied Financial Analysis (3)

MBA Concentration in Management

MGT 609 Competitive Strategy (3)
MGT 606 Management and Human Resource Development (3)
MGT 622 Statistics for Managers (3)
MGT 617 Ethical Leadership (3)

MBA Concentration in Organizational Development

ORG 602 Organizational Psychology (3)
ORG 603 Groups and Teams in Organizations (3)
ORG 604 Organizational Culture and Strategy (3)
ORG605 Organizational Consulting (3)

Fourth Semester – MBA Research Project

In the final semester, students will apply their learning to a real organization. Working as an organizational consultant with a host organization, students will conduct an organizational diagnosis in order to identify a problem to be solved or an opportunity to make a tangible improvement within a host organization. After conducting research on the organization, students will construct a research proposal and present their change ideas to both the MBA faculty and the host organization. With approval from the host organization and the MBA faculty, students will implement a change initiative and report the results of their intervention.

MBA 686 MBA Research Project I (3)
MBA 687 MBA Research Project II* (3)

*MBA 687 MBA Research Project II is a 3-credit course designed for those students who require additional time to implement the MBA Research Project. Student will have the option of enrolling for a second section of the MBA Research Project course if they require additional time to complete the MBA Research Project

MASTER OF BUSINESS ADMINISTRATION

CURRICULUM COURSE DESCRIPTIONS

First Semester – Business Basics

MBA 500 MBA Orientation

Introduction to the MBA program and the web-enhanced content management system and tools. Provides an overview of organizational theory and organizational development as an organizational learning platform for professional managers. Coverage includes self-directed learning and self-leadership techniques, integration of faith, learning, and ethical considerations in business, and the use of APA in writing.

MKT 661 Marketing Management

Introduction to the principles of service and stewardship through marketing management. Focuses on concepts, principles, and techniques of marketing with emphasis on application in client organizations. Topics include customer value and satisfaction, market research and surveys, market segmentation, differentiation, positioning, and the development and execution of marketing plans. Integrates a Judeo-Christian perspective, ethics, values, and corporate social responsibility.

MIS 624 Information Technology and Project Management

Examines current and emerging technologies from a managerial perspective. Integrates principles and application of project management skills. Covers the strategic use of information technologies to achieve organizational goals, support business initiatives, and enhance personal and organizational productivity.

ECN 623 Managerial Economics

Integration of economic theory with business practice. Applies economic principles and economic thinking to management problem solving and rational decision making in organizations. Covers the market forces of supply and demand, role of elasticity in decision making, efficiency of markets, cost structures, and competitive markets.

Second Semester – Management and Decision Making

ORG 601 Organizational Development and Change

Examination of organization design, development, and change. Explores the systemic and dynamic nature of organizations and the processes by which organizations adapt and change in relations to the environment. Covers the forces shaping the realities of organizations including structure, culture, processes, and technologies.

MASTER OF BUSINESS ADMINISTRATION

IBS 607 International Business (w/International Business Summit in NYC)
Investigation of key aspects of contemporary international business management and the implications of international business on organizational strategy, structure, and function. Coverage includes country differences, trade and investment, global monetary systems, and competition in a global marketplace.

BUS 642 Business Research Methods

Introduction to qualitative and quantitative research methods including statistical tools and techniques for collecting and analyzing qualitative and quantitative data.

ACC 631 Financial Accounting for Decision Makers

Introduces the fundamental concepts and principles in financial accounting as a discipline to support managerial decision making in organizations. Covers financial ratio calculations and analysis, preparation of financial statements, taxes, accounting liquidity, contribution margin, budgeting, and auditing issues. Integrates ethical considerations, faith, and biblical values into business practices.

Third Semester - Concentration Courses

MBA Concentration in Finance

Develops fundamental knowledge of the theory and practice of business and corporate finance with a focus on applying financial theory to specific business situations. Students will develop critical thinking skills, computer skills, effective communication skills, and the skills needed to work effectively in groups or team environments.

FIN 601 Financial Economics

Introduces financial economic principles critical for understanding financial markets and the evaluation of a firm's financial performance. Covers issues related to inflation, GDP, interest rates, money supply, unemployment, classical and Keynesian theory, multiplier effect, fiscal and monetary policies.

FIN 602 Managerial Finance

Examines fundamental concepts and contemporary approaches to financial management in organizations. Covers financial objectives of investments and management, lease financing, securities portfolios, dividend policies, risk/return, tradeoffs, capital budgets, cost of capital, cash management, and international finance.

FIN 603 Investments

Introduces theory and application of investments from a corporate perspective. Explores investment strategies and management including the importance

MASTER OF BUSINESS ADMINISTRATION

of long and short term investments. Covers the nature of financial markets, security pricing models, and security analysis techniques, security risk, and risk analysis.

FIN 604 Applied Financial Analysis

Application of financial theory and practice of managerial finance to real problems in organizations. Covers budgeting, capital structure, risk management, financial statement analysis, long-term financial forecasting and strategy.

MBA Concentration in Management

Develops skills necessary for effective traditional management in organizations. Students will engage in a computer simulated business environment in competitive strategy to demonstrate knowledge gained in the core MBA courses. Examines management and human resource development, the use of statistics for managers, and ethical leadership.

MGT 609 Competitive Strategy

Integrates many aspects of the MBA curriculum into problem solving and strategic decision-making in a complex and interrelated simulated business environment.

MGT 606 Management and Human Resource Development

Explores major issues of managing human resources. Develops skills in assessing human resource needs for career development and organizational effectiveness. Covers hiring, terminations, assessment, compensation, training, safety, promotion, and evaluation of human resources.

MGT 622 Statistics for Managers

Develops knowledge of statistical analysis tools and techniques appropriate for both exploring qualitative data and examining quantitative data.

MGT 617 Ethical Leadership

Introduces theories and practices of organizational leadership directed at understanding, predicting, and influencing individuals and groups in organizations. Explores organizational leadership from the Christian perspective. Covers the nature of leadership, assessing leadership effectiveness, leading change, leadership in groups and teams, and emerging leadership theories and issues.

MBA Concentration in Organizational Development

Develops a strong foundation in assessing, researching, and finding possible solutions to personnel and organizational problems. Develops requisite skills necessary for understanding, predicting, and influencing individual and group

MASTER OF BUSINESS ADMINISTRATION

behavior in organizations as the foundation for leading effective organizational development and change initiatives. The concentration is developed for people interested in applying social and psychological principles in the work context to positively influence individuals, groups, and organizations.

ORG 602 Organizational Psychology

Introduction to the management of behavior in organizations, the field of industrial and organizational psychology, and various aspects of people in the workplace. Covers issues related to employee development through training and learning, employee productivity, well-being, attitudes, behaviors, motivation, and leadership.

ORG 603 Groups and Teams in Organizations (3)

Examines the management and development of groups and teams in organizations. Develops skills in creating and effectively managing teams in organizations. Covers job design in groups and team development, conflict management, team building, decision making in groups and teams, and approaches for improving productivity and organizational effectiveness.

ORG 604 Organizational Culture and Strategy (3)

Explores innovative approaches for organizing the business as a transformative and competitive strategy through structuring, processes, and culture. Develops skills for designing, implementing, and managing strategic change and transformation in organizations to foster resulting change in collective behavior.

ORG 605 Organizational Consulting (3)

Examination of best consulting practices for internal and external change agents. In depth exploration and practice on contracting, assessment and diagnosis, data collection, feedback techniques, implementation of planned change initiatives, resistance to change, and other psychodynamics in the organization related to change.

Fourth Semester – MBA Research Project

MBA 686 MBA Research Project I (3)

Students implement a change initiative to make a tangible impact on a host organization and to gain a valuable learning experience. The change initiative will be based upon an organizational diagnosis that identified a problem to be solved or process to be improved within a host organization and an approved project proposal, project charter, and project plan. Actual findings will be reported. Clients will provide feedback on the implementation of the project as well as the extent to which the project improved the organizations.

MASTER OF BUSINESS ADMINISTRATION

MBA 687 MBA Research Project II* (3)

Students who do not successfully implement the change initiative within the time frame allotted in the MBA 686 MBA Research Project I course may enroll in this optional course.

Note: MBA 686 and MBA 687 fulfill the MSN/MBA capstone project requirements for MSN students.

FACULTY

K. Caleb Chan

*B.A., King College
Ph.D., Georgia State University*

James G. Coe

*B.S., Indiana University
M.S., National-Louis University
Ph.D., Regent University
Postgraduate study, Oxford University, U.K.*

E. Allen Knight

*B.S., Milligan College
M.B.A., Olivet Nazarene University
A.B.D., Anderson University*

Randall J. Lewis

*B.S., Tri-State University
M.B.A., Central Michigan University
Ph.D., Michigan State University*

Sharon E. Norris

*B.A., Spring Arbor University
M.B.A., Spring Arbor University
Ph.D., Regent University*

Vilma Vallillee

*B.A., University of Guelph
M.B.A., Wayne State University
Ph.D., Claremont Graduate University
D.Th., P. Fuller Theological Seminary*

MASTER'S IN EDUCATION/READING/SPECIAL EDUCATION/TESOL

SCHOOL OF EDUCATION

**MASTER OF ARTS IN EDUCATION
MASTER OF ARTS IN READING
MASTER OF SPECIAL EDUCATION
MASTER OF ARTS IN TESOL**



FROM THE DEAN

Welcome to the School of Education!

Our graduate programs focus around the professional development needs and interests of K-12 teachers. As educators, you serve an increasingly diverse student population, and it is our intention that our graduate programs will provide a strong foundation from which to develop and enhance your professional skills and strategies to better serve all of your students.

Graduates identify the rich learning opportunities as a highlight of the School of Education graduate programs. They also cite our commitment to taking a personal interest in each of our students – even after graduation.

We are committed to maintaining a program of excellence and highest quality. To that end, we are in a continual process of creating and updating courses and programs, so that we can provide the most robust educational and professional development opportunities possible. This means that you can expect to experience a challenging and rigorous graduate experience within the context of integrating faith and learning.

Our program is built on a foundation in principles of academic and educational integrity and faith and includes challenging yet practical field-based research to enhance your success as a professional educator. All graduate courses provide contemporary perspectives and ideas to support the kind of educational quality that is necessary for today's classrooms.

Thank you for choosing Spring Arbor University's School of Education. I encourage you to experience every class to the fullest. Get involved, participate, and learn so that your educational success becomes your student's success.



Dr. Linda Sherrill

PROGRAM DESCRIPTION

Purpose

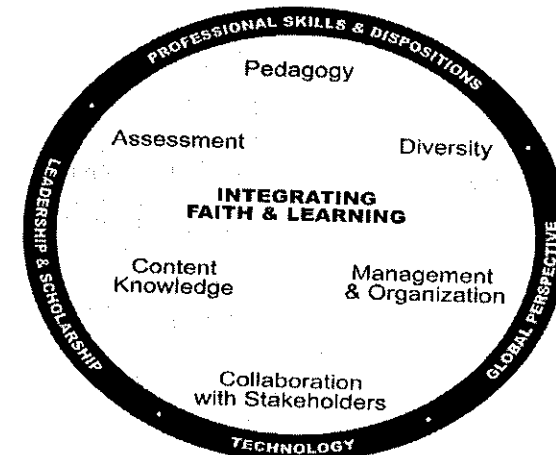
Graduate programs in education exist to carry out the educational mission of Spring Arbor University, promoting scholarship, integrity, the Christian ethic, enrichment of the liberal arts experience and a life of meaningful service in educational endeavors for the participants. The programs are planned to promote collaboration among education professionals and their communities and to meet the needs of candidates who are interested in professional growth and advancement in elementary, secondary, special education, reading or teaching English as a second language.

Philosophy

Graduate education programs stress integrity, ethical decision making, respect for self and others, disciplined judgment, critical thinking and professional skills. We seek to develop educators who demonstrate a high level of academic ability and display the effective interpersonal, collaborative, motivational, instructional and leadership skills required for the successful education professional. Our program balances practical applications with theory and research. Students can develop the attitudes and skills necessary to improve their performance in current positions or to move into new career positions.

Graduate Programs in the School of Education

Graduate Program and Course Goals are based on the conceptual framework of the effective teaching model of the School of Education of Spring Arbor University. The School of Education's Effective Teaching Model contains six integrated elements centered on the integration of faith and learning. The elements are designed to enhance four overarching professional goals, as illustrated in the logo below.



The domains of the knowledge base used for this model are as follows:

Content Knowledge

SOE graduate students acquire advanced content knowledge in educational practice through an MAE in Instruction and Curriculum, an MA in Reading, an MSE in Learning Disabilities or an MA in TESOL, Teaching English to Speakers of Other Languages. Students in all SOE graduate programs examine and strengthen the basis for their personal and professional worldview and think critically to respond to critical issues in education, including ethical dilemmas and conflicting worldviews.

Management and Organization

SOE graduate students develop effective management and organization skills, including an understanding of individual and group motivation and behavior to establish communities of learners, positive social interactions, active engagement in learning, and self-motivation in the learner.

Pedagogy

Graduate educators demonstrate methods of instruction that apply various theories of learning and human growth and development to the educational context and incorporate appropriate use of instructional technologies in the classroom. Graduate students create meaningful instruction based on knowledge of the subject matter, the prior knowledge and experiences of the students, the values of the community and curriculum goals of the school district.

Collaboration with Stakeholders

The primary focus of this domain is engaging with families and other stakeholders in the instructional process. Students are expected to interact effectively with colleagues, families, students, administrators, counselors, support personnel, and other constituencies to benefit students and advance their own professional development. For educational professionals, collaboration extends to professional organizations and legislative actions as well.

Diversity

Graduate educators understand how students differ in their approaches to learning and create instructional opportunities that are adapted to diverse populations of learners. Graduate students understand that culture, language, race, ethnicity, gender, religion, cognitive and physical abilities, and socioeconomic status impact learning and development in important ways. Students learn about issues of equity and how to develop an inclusive environment. The concept of diversity in a global society is a special focus of graduate education at SAU.

Assessment

Today's educators face a difficult tension: they must constantly reconsider the wisdom of traditional practice while also considering new approaches. SOE graduate students synthesize elements of traditional and new assessment techniques into coherent effective assessment strategies that advance the continuous intellectual, social, and physical development of the learner. Assessment includes student assessment and self-assessment. An emphasis on uses of assessment data in K-12 schools assists educators in evaluating instruction and incorporating new pedagogies to address identified needs.

PROGRAMS OF STUDY

These programs of study are available for those desiring graduate study in education. Some programs are offered completely online. Face-to-face classes often include online work between class meetings during the semester.

- **MAE in Curriculum and Instruction** is designed for those who wish to enhance student achievement, obtain a master's degree, meet recertification requirements, or broaden or refresh their knowledge in areas of professional education. Educators completing this degree gain the knowledge and skills to be research-based advocacy leaders in K-12 education. The program is offered both on-line and face-to-face at four sites.
- **The MA in Reading** leads to a master's degree and the Reading Specialist (BR) endorsement for certified teachers who complete the program and pass the required Michigan Test of Teacher Competency (MTTC) in Reading. Because reading affects every aspect of student achievement, this degree is highly desirable in K-12 education and for teachers who wish to increase their effectiveness as educators. This degree provides educators with the knowledge and skills to plan, lead and support K-12 literacy initiatives. This program is offered completely on-line.
- **The MA in TESOL (K-12)** prepares educators to better serve and teach students for whom English is not the first language.
- **The MA in TESOL (Adolescent and Adult)** prepares candidates with a baccalaureate degree to teach English in non-K-12 settings both in the USA or abroad.

Objectives of the Master of Arts in Education (MAE), Master of Arts in Reading (MAR) and the Master of Arts in Teaching English to Speakers of Other Languages (MATESOL) programs

- To enhance the professional knowledge and skills of educators.
- To enable participants to apply analytic, research, and advocacy skills to the solution of current problems faced by educators.
- To provide educators with the opportunity to develop a sound basis for dealing with questions of ethics and values.
- To provide educators with the opportunity to refresh and expand their liberal arts experiences.
- To provide educators with the opportunity to acquire, refresh or expand their knowledge of the role of research in education.
- To provide educators with the opportunity to develop the leadership skills necessary for developing collaboration among the constituencies in the local community and with state and national education professionals.
- To equip educators to meet the needs of an increasingly diverse student population.
- To prepare educators for new professional service and leadership roles.

MSE in Learning Disabilities

This special education (MSE) concentration is designed for educators who wish to complete a graduate degree in this field to further enhance their abilities to serve this student population and their families.

Objectives of the Master of Special Education (MSE) program

- To enhance the professional knowledge and skills of special educators.
- To enable the participants to apply analytic and research skills to the solution of current problems faced by special educators.
- To provide special educators with the opportunity to examine and/or strengthen a sound basis for dealing with questions of ethics and values.
- To provide special educators with the opportunity to acquire, refresh or expand their knowledge of the role of research in education.
- To provide special educators with the opportunity to acquire the leadership, classroom management, technological, and instructional skills necessary to meet the increasing demands of exceptional students.
- To train special educators in assessment and methods to provide intervention for students struggling in reading and other subject areas.

Non-degree program This option is designed for teachers who wish to enhance their students' achievement through more effective teaching, to meet requirements for the professional certificate, for teachers needing certificate

renewal, or for teachers who wish to broaden or enrich their academic background but do not wish to pursue a degree program. This option also serves individuals who are not certified teachers but who wish to explore their interest in specific educational focuses from the degree programs above.

Michigan Department of Education Reading Requirement

In compliance with PA 32, the Michigan Department of Education requires an advanced reading course as a requirement for the Professional Certificate. For those holding a Michigan elementary certificate, EDU 624 meets this requirement. For those holding a Michigan secondary certificate, EDU 625 meets this requirement.

Endorsements

Teachers seeking additional endorsements in other content areas such as early childhood, special education learning disabilities, elementary education, or specialty programs in the arts and sciences may do so through a planned program of coursework at the bachelor's level arranged with the Certification Officer prior to enrollment in any course. Endorsements can only be added to valid Michigan teaching certificates. Students holding certificates from other states must work with their certifying institution.

Reading (BR) Endorsement

Teachers who complete the MA in Reading and pass the MTTC test for the reading specialist endorsement (#92) as required by the Michigan Department of Education can add the BR endorsement to their teaching certificate. The endorsement test should be taken after all coursework in the MAR is complete.

Enrichment

Students who wish to take occasional courses for enrichment or interest should make initial contact with the Certification Officer. Such coursework does not count towards a master's degree at Spring Arbor University unless the student is formally admitted to the graduate program in education.

Master of Arts in Counseling (MAC) with an emphasis in school counseling (K-12) program (available through the School of Graduate and Professional Studies in conjunction with the School of Education) is designed for students who wish to obtain a master's degree with a concentration in school guidance counseling for the purpose of obtaining a School Counseling License (SCL) from the State of Michigan. See the MAC section of this catalog for more information.

Preparation for Coursework for Master of Arts in Education (MAE), Master of Arts in Reading (MAR) and MA in TESOL online programs

EDU 060 Orientation to Online Learning (no fee, no credit) This course is recommended prior to enrollment in on-line graduate education courses. Students with prior experience in online learning may choose to waive this course. EDU 060 is offered two weeks prior to each semester (August and January). Students desiring more information about on-line learning and practice with the elements of Blackboard should register for this course, which can be repeated if students desire additional support.

Course Description

EDU 060 Orientation to Online Learning (0)

Some of the topics covered include an introduction and overview of online learning, expectations, and tools that online students encounter. This course explores SAUonline's learning management system (LMS), principles of online learning, including student expectations, characteristics related to successful online learning, and an overview of SAUonline courses – their structure, typical learning activities and interactions. The course seeks to introduce online SOE students to SAU's mission and values, and the implications of those values for academic integrity, scholarly inquiry, and collegial behaviors and practices of online students.

MAE in Curriculum and Instruction

The MAE in Curriculum and Instruction offers advanced development for the professional educator in all domains of the School of Education's conceptual framework and the Michigan Professional Standards for Teaching standards. Today's educators face increasingly stringent student and professional assessments. The MAE in Curriculum and Instruction helps teachers develop the knowledge, skills, and dispositions to become educational leaders in their schools, communities, and state and national arenas. Designed for certified teachers who wish to enhance their effectiveness as educators as they obtain a master's degree, this degree is offered face-to-face at four Michigan sites and also on-line.

The required curriculum includes each of the following core courses:

- EDU 503 Elements of Successful Teaching (3)
- EDU 530 Values, Ethics and Worldview (3)
- EDU 538 Diversity in a Global Society (3)
- EDU 560 Instructional Technology (3)
- EDU 578 Educational Assessment (3)
- EDU 594 Teaching Discouraged Learners/Troubled Youth (3)

- EDU 639 Critical Issues and Advocacy (3)
- EDU 650 Educational Research Methods and Design (4)
- EDU 656 Graduate Thesis (4) *Prerequisite: 650*

Students must choose a 3-credit elective from the following options:
 EDU624 Elementary and Middle School Reading or
 EDU625 Secondary Reading or
 Spring Arbor University graduate education credit EDU 517 workshops
 (Please see information about allowable Workshop Credit.)

TOTAL REQUIRED COURSE HOURS: 32

MA in Reading with a Reading Specialist (BR) Endorsement

The MA in Reading provides the knowledge and skill set to earn the Reading Specialist (BR) endorsement for certified teachers who complete the program and then pass the required Michigan Test of Teacher Competency (MTTC) in Reading. Standards initiatives at the state and national level have increased the need for literacy leaders in K-12 education. This program prepares teachers to assume those roles to enhance both the profession and student achievement. Designed for certified teachers who wish to obtain a master's degree and add a BR (Reading Specialist) endorsement, this degree is offered completely on-line. Students complete the entire MAR prior to taking the MTTC (#92) for the Reading specialist endorsement, as program synthesis and preparation for the MTTC occurs in RDG 692 and RDG 694.

The curriculum includes the following required courses:

- EDU 530 Values, Ethics, and Worldview (3)
- EDU 624 Elementary Reading (3)
- RDG 628 Teaching Writing (3)
- RDG 656 English Language Learners (3)
- RDG 678 Children and Young Adult Literature (3)
- RDG 679 Adolescent Literacy (3)
- RDG 680 Content Area Literacies (3)
- RDG 682 History and Psychology of Reading (3)
- RDG 684 Program Design and Analysis (3)
- RDG 689 Literacy Mentoring, Coaching and Leadership (3)
- RDG 692 Literacy Research and Design (3) *Prerequisite: all previous RDG courses*
- RDG 694 Reading Research Practicum (3) *Prerequisite: RDG 692*

TOTAL REQUIRED COURSE HOURS: 36

MASTER OF SPECIAL EDUCATION IN LEARNING DISABILITIES

The **MSE in Learning Disabilities** is designed for certified teachers who wish to add the learning disabilities endorsement. This program prepares K-12 teachers with the knowledge and skills to effectively address student learning needs and collaborate with general education colleagues across the curriculum to enhance student achievement and professional competencies.

The required curriculum includes each of the following courses:

CORE COURSES

- SED 500 Current Issues in Special Education (3)
- SED 501 Support and Collaboration - Special and General Education, Parents, Professionals and Agencies (3)
- SED 502 Human Development for Special Education (1)
- SED 503 Law and Policy for Special Education (3)
- SED 504 Classroom Management and Development of Social Competencies for Students with Special Needs (3)

LEARNING DISABILITIES CONCENTRATION

- SED 520 Elementary Methods for Language Arts and Mathematics (3)
- SED 521 Secondary Methods for Content Area Reading, Study Skills, and Transition (3)
- SED 522 Language Development and Instruction (3)
- SED 523 Assessment and Evaluation in Special Education (3)
- SED 524 Assistive Technology (3)
- SED 525 Curriculum and Instruction for Student with Learning Disabilities (3)
- SED 550 Research Based Student Teaching and Seminar (5)

TOTAL REQUIRED COURSE HOURS: 36

MASTER OF ARTS IN TESOL

MA in TESOL in K-12 track

The MA in TESOL (K-5, K-8 or 6-12 education) is a 33-credit program. Michigan teachers seeking the ESL endorsement through this program will also need to pass the MTTC test for ESL (NS), meet English proficiency requirements for oral language and writing, and provide evidence of the study of a foreign language (one semester at the undergraduate level, two semesters in high school, or extensive time living or working in a non-English speaking

country).

The following courses qualify Michigan teachers to sit for the MTTC for the ESL endorsement on a Michigan teacher's certificate and can be applied toward the 33-credit MA in TESOL in K-12 education track.

ESL (NS) Endorsement (the NS endorsement applies to your level of certification whether K-5, K-8 or 6-12)

24 credit hours for the ESL (NS) Endorsement

- TSL 500 Linguistics for Teachers of English (3)
- TSL 501 Cross Cultural Competence in Communication (3)
- TSL 502 TESOL Methods and Materials for Second Language Acquisition (3) *Prerequisite TSL501*
- TSL 505 Assessment & Evaluation of Language Minority Students & Programs (3) *Prerequisite TSL501 & 502*
- TSL 506 Literacy Instruction for English Language Learners (3) *Prerequisite TSL 501 & 502*
RDG 656 may be substituted for this course
- TSL 508 English Grammar Approaches for English Language Learners(3) *Prerequisite TSL501*
- TSL 509 Sheltered Immersion (SIOP) for Content Area Teachers (3) *Prerequisite TSL 501*
- TSL 600 Capstone Project, Practicum and Portfolio (3) *Prerequisite: all other courses.*

Add the following required courses for the MA TESOL (K-12) degree.

- TSL 503 Methods of Teaching, Speaking and Listening with Beginners (3) *Prerequisite: TSL501.*
- TSL 510 Integrity in Teaching English as Misson (3) *Prerequisite: TSL501.*

And ONE of the following elective courses

- EDU 624 Elementary and Middle School Reading (3)
- EDU 625 Secondary Reading (3)
- RDG 628 Teaching Writing (3)
- RDG 678 Children and Young Adult Literature (3)

TOTAL REQUIRED COURSE HOURS: 33

MA in TESOL in Adolescent and Adult Education (AAE) Track

The MA in TESOL AAE track is suited for students with a BA or BS degree with a major in a wide variety of subjects from accredited institutions but without K-12 teacher certification. Students in this track may be interested in teaching English abroad in middle schools and high schools in some countries or in

after-school English Language programs for elementary children in non-English speaking countries. Graduates may also teach in ministry-based settings primarily with adult students in the USA or abroad, or in university settings with college-age students in the USA or abroad. The AAE track preparation does not allow candidates to teach in K-12 schools in the USA, but may allow them to teach in middle school or high school settings as conversational English teachers in some countries.

Required courses:

- RDG 628 Teaching Writing (3)
- RDG 678 Children and Young Adult Literature (3)
- TSL 500 Linguistics for Teachers of English (3)
- TSL 501 Cross Cultural Competence in Communication (3)
- TSL 502 TESOL Methods and Materials for Second Language Acquisition (3) *Prerequisite TSL501*
- TSL 503 Methods of Teaching, Speaking and Listening with Beginners (3) *Prerequisite: TSL501.*
- TSL 505 Assessment & Evaluation of Language Minority Students & Programs (3) *Prerequisite TSL501 & 502*
- TSL 506 Literacy Instruction for English Language Learners (3) *Prerequisite TSL 501 & 502*
RDG 656 may be substituted for this course
- TSL 508 English Grammar Approaches for English Language Learners (3) *Prerequisite TSL501*
- TSL 510 Integrity in Teaching English as Misson (3) *Prerequisite: TSL501.*
- TSL 600 Capstone Project, Practicum and Portfolio (3) *Prerequisite: all other courses.*

TOTAL REQUIRED COURSE HOURS: 33

MASTER OF ARTS IN COUNSELING

(with an emphasis in school counseling)

This 50-credit hour MAC degree is fully approved by the Michigan Department of Education. Individuals who complete this program and pass the Michigan Test for Teacher Certification (MTTC) in Guidance Counseling will be able to obtain a School Counselor License (SCL) from the State of Michigan. If the student also holds a valid Michigan teaching certificate, s/he may also add a Guidance and Counseling (NT) endorsement to his/her certificate. (Note: A teaching certificate is not required to earn the SCL)

The School of Graduate and Professional Studies admits students into this program and determines course and graduation requirements. See the Master of Arts in Counseling program description in this catalog for program

information. Specific inquiries related to the NT endorsement should be directed to the Certification Officer in the School of Education.

ADMISSIONS

Degree-seeking Programs (MAE, MAR, MSE, MATESOL)

Applicants must submit the following:

- Official transcripts verifying an earned bachelor's degree from a regionally accredited college or university with a cumulative GPA of at least 3.00 for the last two years of the bachelor's degree*
- Contact information for two references
- Copy of valid driver's license or other government-issued photo ID
- Teacher certification information
- Conviction disclosure
- Completed graduate application

*Note: Grades earned after the bachelor's degree may be considered in admission decisions.

MA TESOL applicants must also submit the following:

- Official transcripts verifying a bachelor's degree from an accredited institution in the United States, England, Canada or from an institution where the language of instruction was 100% in English
- A minimum GPS of 3.0 on a 4.0 scale
- Oral interview
- Writing sample essay
- Native English speakers must provide evidence of the study of a foreign language (one semester at undergraduate level, two semesters in high school or extensive time spent living and working in a non-English speaking country)
- Non-native English speakers with a degree from an institution in a non-English speaking country must have a TOEFL score of 100 iBT or its equivalent 6.5 within the last six years.

*If significant time has been spent in the United States, England or Canada, the candidate may request to demonstrate proficiency in English through professor observation of listening and speaking, as well as a college-level reading comprehension assessment and writing assessment.

MA TESOL K-5, K-8, 6-12 Endorsement Information

- Copy of Michigan teacher certification is required
- To complete the ESL Endorsement program, candidates in Michigan will have to pass the MTTC test for ESL (NS) after

taking the 24 required credits in the endorsement track.

- If you are certified in a state other than Michigan, you will need to work with that state's requirements for ESL certification

please see www.arbor.edu for more information.

Classroom Access

Many of the courses in the SOE graduate programs assume that students are currently classroom teachers and have access to K-12 students, classrooms and schools. Graduate students should be affiliated with a school in some manner (teacher, counselor, administrator, paraprofessional, etc.) to truly get the most out of these courses. Many courses include working with students, observing teachers to fulfill course assignments, i.e., case studies, demonstrating lessons, surveying teachers, interviewing peers, conferencing with students, and so on. Due to the strong clinical component within our courses, graduate students who do not currently have their own classrooms or are not working within a school setting may find fulfilling assignment requirements challenging. Potential graduate students lacking sufficient access to schools are advised that professors will not necessarily be able to assist them with school placements, find alternative assignments or make modifications to the course work.

Non-degree Seeking

Applicants must submit the following:

- Official transcripts verifying an earned bachelor's degree from a regionally accredited college or university;
- Copy of valid driver's license or other government-issued photo ID;
- Conviction Disclosure Form
- Michigan Certification information or a copy of teaching certificate (if issued by a state other than Michigan); and
- A completed application

please see www.arbor.edu for more information.

Guest Students

Applicants who are currently enrolled at another university may enroll as a guest student for up to six credit hours to transfer back to their home university.

Guest students may enroll in one course at a time. A 3.0 or better grade in the first course permits registration in the second course as a guest student.

To apply for guest student status, complete and submit the SAU guest student application with a photocopy of the front and back of a valid driver's license.

Misdemeanor and Felony Disclosure

Due to state employment and reporting regulations, applicants must answer questions regarding past or pending misdemeanors or felonies as an adult or juvenile. Falsification of information will be considered fraud and denial of admission to or grounds for revoking prior admission to the University. Furthermore, falsification of information could result in denial by the Michigan Department of Education (MDE) for future certification and/or revocation by the MDE of current certification. Individuals with questions regarding this information should contact the Certification Officer in the School of Education.

Transfer Credit

A maximum of nine (9) semester hours of graduate work from a regionally accredited college or university may be reviewed for credit toward the SOE graduate degrees at Spring Arbor University. Credit may not be older than six years. Applicants must provide official transcripts along with course syllabi and/or official catalog course descriptions for each course for which they are requesting transfer credit. This option most often applies to the MAE program, as masters programs leading to new endorsements must adhere to Michigan Department of Education requirements as represented in the MDE-approved program.

Workshop Credit

Students in the MAE in Curriculum and Instruction program may take up to three hours of EDU 517 through varied workshop offerings through SAU. The MSE, MAR and MA TESOL degree programs do not accept workshop credit.

MAE, MAR, MA TESOL and MSE GRADUATION REQUIREMENTS

- Successful completion of the required credit hours of approved work for the program;
- Cumulative GPA of at least 3.00;
- Courses with a grade lower than a C may not be counted toward the degree requirements;
- No more than two courses with a grade of C may be counted toward graduation requirements;
- Successful completion of a minimum of 27 hours of graduate course work at Spring Arbor University; and
- Successful completion of all other requirements for graduation specified in this catalog, the School of Education, and University policy

DISCLAIMER: Due to configurations of courses, changes in course hour requirements, or certification requirements, it is possible for a student to accumulate more than the required credit hours for an SOE graduate

degree. The listed credit hours are merely the minimum for completion of a specific degree.

POLICIES

Advising

Students in a degree-seeking program may consult with a graduate program academic advisor, the Certification Officer, or graduate education faculty and staff for advising assistance.

Academic Standing

A student is considered to be in good academic standing with a cumulative GPA of 3.00 or better where no more than two of the courses have received individual grades below 2.00. Students who do not maintain good academic standing will be placed on probation. Students must be in good academic standing in order to graduate.

Course Load

Students in graduate programs may take up to sixteen (16) credit hours per six-month semester. Students may consult with their advisors to inquire about taking additional credits during a given semester.

Course Registration Changes (drops/adds)

Information and policies for adding, dropping or withdrawing from courses are listed in the General Information section at the front of this catalog. Financial aid regulations make the timing of withdrawals important for students. If you withdraw from a class your financial aid and student accounts may be affected.

Minimum Competency in Computer Technology

Graduate education course design assumes that students can effectively use word-processing programs, spreadsheets, presentation software (including PowerPoint), web browsers, search engines, and library databases. Remediation in these basic skill areas will not be provided during these courses. If you have concerns about your technology skills, you are encouraged to seek help before taking classes. All SOE graduate students can enroll in the free two-week EDU060 course for training in online learning offered prior to each semester. The University offers an introductory computer course (CPS 150 Introduction to Computers). There are also a number of text and on-line resources that can be reviewed.

Registration/Withdrawal Policy for Workshops by the University

If a student is planning to obtain graduate credit for any workshops offered by the University, s/he must register and pay the appropriate tuition rate at the first

class session. Once students register and pay for the workshop, the University will not honor withdrawals, drops, or tuition refunds under any circumstances.

MAE IN CURRICULUM AND INSTRUCTION

Ten **REQUIRED** courses listed below

EDU 503 Elements of Successful Teaching (3)

This course focuses on the development of teaching skills and strategies based on elements documented in effective teaching research. Students also investigate the impact of legislation on education. Students create plans to apply various techniques and strategies studied to address the needs of their own students.

EDU 530 Values, Ethics and Worldview (3)

In this study of the influence of Christianity on values and ethics in contemporary society, students gain an understanding of the historical influence of Christianity in the development of values and ethics in our nation. This course provides a foundation for and an understanding of the effects of a Christian worldview. Ethical dilemmas for teachers and students are explored.

EDU 538 Diversity in a Global Society (3)

Students examine the impact of culture, poverty, and globalization on teaching, learning and community in the American educational system. (Culture includes, but is not limited to race, ethnicity, gender, religion and nation of origin.) The purpose of this course is five-fold: to facilitate greater self-awareness of learners' beliefs and values and how they impact others; to broaden understanding of culture and poverty as each impacts students in an educational setting; to increase understanding of global and international perspectives of education and 21st century skills; and to provide impetus for the development and use of adapted teaching practices that are based upon educational research.

EDU 560 Instructional Technology (3)

Instructional Technology has been defined as "the theory and practice of the design, development, utilization, evaluation, and management of the processes and resources for human learning." The field of Instructional Technology is concerned with the application of technology throughout the educational process. EDU 560 is an introduction to the field and theory of Instructional Technology. The course explores the multiple roles of technology in instruction and management of the learning process, with special emphasis on K-12 education. This course assumes the student has minimum competency in technology.

EDU 578 Educational Assessment (3)

Participants examine the roles of assessment and evaluation in education, explore the principles underlying the assessment process, and develop the skills needed to use assessment and evaluation data wisely. Participants gain skills needed to interpret and use assessment tools and data in classroom settings, schools, and districts to inform instruction and communicate with stakeholders. (Formerly EDU 678).

EDU 594 Teaching Discouraged Learners/Troubled Youth (3)

Students study the needs and behaviors of discouraged learners with strategies for teaching and reaching these students. Instructional design based on brain research and these principles provides the opportunity for students to translate current research and theory in this field into practice to increase opportunities for student engagement and achievement. (formerly EDU 694).

EDU 639 Critical Issues and Advocacy (3)

Students research and explore current topics and issues in education to create advocacy strategies as they consider the interrelationships of curriculum, educational initiatives, contemporary issues, and instruction. Students explore critical thinking skills and design plans to incorporate those skills in their professional practice. (Formerly EDU 539).

EDU 650 Educational Research Methods and Design (4)

Students in this course examine research approaches to learn more about questions in education. Students acquire a broad understanding of the research process, including the ability to read and understand educational research, and the ability to critique methods and findings of selected research. Teacher-researchers identify their personal research focus, craft research questions, and create a research plan. Students review related literature and draft a literature review. Chapters 1, 2 and 3 and the bibliography and appendices of the thesis are addressed in this course. *Prerequisite: All previous required courses in the program.* (Offered in fall)

EDU 656 Graduate Thesis (4)

In this course, teacher-researchers present, fine-tune and implement their research plans. Students conduct data collection, analysis and interpretations leading to recommendations for action based on findings. Chapters 4, 5, and 6, as well as the abstract, table of contents, and tables and figures of the thesis are produced in this course. Students report their research via a bound thesis and a formal academic presentation to a professional audience. In this course, students put action research in context, exploring paradigms, theories, and the transformative nature of teacher research. *Prerequisite: EDU 650.* (Offered in spring.)

Plus ELECTIVE COURSES to total three credit hours

EDU 510 Navigating the First Five Years of Teaching (2 credits)

Open to SAU-certified teachers, this year-long on-line course provides an on-line mentored networking opportunity for new teachers in the early stages in their career.

EDU 517 Workshop--Special Topics (1-3 credits)

To obtain graduate credit from Spring Arbor University for workshops or conferences partnering with SAU, students must complete the School of Education registration form and pay related fees and the published tuition rate for the graduate credit being offered for the workshop by the first day of class. Once students register and pay for graduate credit in conjunction with the workshop(s), Spring Arbor University will not honor withdrawals, drops or tuition refunds under any circumstances. Students who wish to receive graduate credit in conjunction with the affiliated conference or workshop must complete all assignments described in the syllabus by the time specified. Transcripts will be available through Spring Arbor University three weeks after the instructor of record has submitted grades. EDU 517 workshops on many educational topics are offered at many sites across Michigan.

EDU 624 Elementary and Middle School Reading (3)

This course for pre-K through 6th-grade teachers includes field experiences in the diagnosis and remediation of reading disabilities and provides the educator opportunity to engage with one reader to discover student strengths and needs and develop a case study. Course focuses include interest inventories, English language learning screening, visual and auditory discrimination tools, language expression and processing screening, phonemics, phonics, vocabulary, fluency, comprehension, spelling and writing assessment tools, and instructional strategies. Students will explore current models of reading assessment and support, as well as classroom applications designed to develop effective reading skills and dispositions, including differentiated instruction in response to student needs. For those holding an elementary certificate, this course satisfies the Michigan Department of Education reading requirement for new professional certificates issued after July 1, 2009, per 2007 PA 32, MCL 380.1531(4) (previously PA118). (Offered online).

EDU 625 Secondary Reading (3)

This course for 6-12 grade teachers investigates issues in secondary reading and skill development. Focuses include differentiated instruction, interest inventories, fluency, comprehension, spelling and writing assessment tools, and instructional strategies. The course explores the skills and complexities of the reading process through classroom field experiences. Students will investigate a variety of instructional techniques to facilitate the development

of effective readers and learners. The emphasis will be on practical research-based classroom applications. For those holding a secondary certificate, this course satisfies the Michigan Department of Education reading requirement for new professional certificates issued after July 1, 2009, per 2007 PA 32, MCL 380.1531(4) (previously PA118). (Offered online).

EDU 690 Individual Advanced Research (1-3)

This course is designed to allow a student to research a topic of interest on an individualized basis. The instructor must approve planning for the topic and for the final project and/or paper before the student may register for the class. This course may be taken more than once.

MA IN READING (with BR Endorsement)

Twelve **REQUIRED** courses listed below

EDU 530 Values, Ethics, and Worldview (3)

In this study of the influence of Christianity on values and ethics in contemporary society, students gain an understanding of the historical influence of Christianity in the development of values and ethics in our nation. This course provides a foundation for and an understanding of the effects of a Christian worldview. Ethical dilemmas for teachers and students are explored.

EDU 624 Elementary and Middle School Reading (3)

This course for pre-K through 6th-grade teachers includes field experiences in the diagnosis and remediation of reading disabilities and provides the educator opportunity to engage with one reader to discover student strengths and needs and develop a case study. Course focuses include interest inventories, English language learning screening, visual and auditory discrimination tools, language expression and processing screening, phonemics, phonics, vocabulary, fluency, comprehension, spelling and writing assessment tools, and instructional strategies. Students will explore current models of reading assessment and support, as well as classroom applications designed to develop effective reading skills and dispositions, including differentiated instruction in response to student needs. For those holding an elementary certificate, this course satisfies the Michigan Department of Education reading requirement for new professional certificates issued after July 1, 2009, per 2007 PA 32, MCL 380.1531(4) (previously PA118). (Offered online).

RDG 628 Teaching Writing (3)

Teachers investigate writing development and applications across the curriculum as they design, facilitate and assess writing experiences and assignments in all subjects. Teachers develop methods and materials for writing process approaches, investigate instructional strategies for teaching genre and writing conventions, and explore the implications of standardized testing for writing

instruction. Course focuses include workshop approaches, current research, experiential learning and classroom applications of research and theory.

RDG 656 English Language Learners (3)

This course offers an overview of the role of language and cultural identity on English language acquisition. Current research in best practices for teaching reading and writing to English Language Learners will be explored. Teachers use a case study to investigate issues, strategies, and programs designed to assist English Language Learners. (Formerly EDU 696).

RDG 678 Children and Young Adult Literature (3)

A study of literature and its uses for K-12 students, including the most recently published materials, the role of children and young adult literature in developing literacy, standards for selection and evaluation of materials and strategies for involving students in particular types of literature comprise this course. Teachers apply criteria for selecting and evaluating literature from a historical perspective and in conjunction with critical theory. Teachers investigate research in the field and explore strategies to incorporate literature, including multicultural literature, into the curriculum in all subjects.

RDG 679 Adolescent Literacy (3)

This course examines the needs of and demands on adolescent learners to be multi-literate in contemporary society and explores how educators can advocate, create, and collaborate to meet these needs. Strategies for informing and involving students and parents in literacy development, including technology use, are featured. Teachers analyze societal, school, family, and individual situations that promote and inhibit literacy learning and develop strategies to address these issues.

RDG 680 Content Area Literacies (3)

This course addresses reading and writing processes and pedagogy, genre study, elements of effective oral and written communication, and the integrated nature of literacy skills instruction and use across the curriculum. Issues of motivation, developmental needs, and literacy teaching strategies are also explored.

RDG 682 History and Psychology of Reading (3)

Teachers explore the acquisition and operation of reading processes beginning with emergent literacy and the history and influences on the teaching of reading and reading practices from colonial to contemporary times. Course work focuses on basic research in reading and reading research methods in cognitive and developmental psychology. Teachers examine the influences of psychology on reading theory and topics in the psychology of reading. Teachers investigate how theory has influenced reading assessment tools and development.

RDG 684 Program Design and Analysis (3)

Teachers examine contemporary and historical models for literacy learning and reading. Investigations into family literacy strategies and programs, research of reading programs and literacy research, policies at the national, state and local levels, staff and program development, text selection, and interpretation of student assessment data for reading and language arts, with special attention to advocacy, are course focuses. *Prerequisites:* EDU 624, RDG 628, RDG 678, RDG 679, RDG 680, and RDG 682.

RDG 689 Literacy Mentoring, Coaching and Leadership (3)

This course addresses essential leadership qualities, contextual factors, and needs of students and adult learners while initiating and implementing literacy policies and programs. Students will analyze literacy initiatives and the change process using a variety of theoretical lenses, including cultural, sociological and psychological. This course will highlight pragmatic and pedagogical considerations for literacy leaders, as well as the need for collaboration among all stakeholders to enhance sustainability and student achievement. *Prerequisites:* EDU 624, RDG 628, RDG 678, RDG 679, RDG 680, and RDG 682.

RDG 692 Literacy Research Methods and Design (3)

This course focuses on the elements and processes of literacy research and academic writing. Teachers study literacy research methods, existing literacy research studies, and their own literacy concerns to design a research study. Students develop Chapters 1, 2 and 3, the bibliography and the appendices of their thesis in this course. Students create a cohesive professional portfolio encompassing essential knowledge and application strategies using research and information from each course in the program. *Prerequisite:* completion of all previous classes in the program.

RDG 694 Reading Research Practicum (3)

In this course, teacher-researchers implement their literacy research plans. Coursework promotes professional development through coaching and mentoring models for teachers in order to support implementation of various instructional programs and practices. Teachers conduct data collection, analysis and interpretations leading to recommendations for action based on findings. Students complete Chapters 4 and 5 as well as the abstract, table of contents, and tables and figures of the thesis. In this course students review all Reading Specialist standards and prepare for the MTTC examination. *Prerequisite:* RDG 692.

MA IN TESOL

TSL 500 Linguistics for Teachers of English (3)

This course provides a study of English as a system, the components of the language system: phonology, orthography, phonics morphology, syntax and the relatedness of language systems for those preparing to teach English to speakers of other languages. The coursework will compare different theories of language variation, social and academic language registers, the benefits of bilingualism, and how knowledge of sentence structure instruction fits into current practices in language teaching.

TSL 501 Cross Cultural Competence in Communication (3)

This course is designed to assist students in exploring personal biases and methods of overcoming them and the basic principles underlying multicultural education. This course provides an opportunity to develop appropriate teaching strategies, activities and materials and to adapt and evaluate curricula for use in culturally diverse, as well as homogeneous classrooms. Ten hours of lab experiences, which will help students apply the concepts, are included in the course requirements.

TSL 502 TESOL Methods and Materials for Second Language Acquisitions (3)

This course focuses on the pedagogical aspects of teaching English and the preparation of teaching materials for classroom use. Integrated methods and strategies will be explored for teaching listening, speaking, reading and writing to ELLs of diverse backgrounds and levels. This course requires highly constructive class participation and responsible out of class lesson assignment preparation for the lab setting. The goals of this course are to develop students' knowledge in the following areas: theories of second language acquisition, research based pedagogy for ELLs, how to manage instruction for different levels of learners with diverse abilities, appropriate interactions with students and parents from diverse cultural backgrounds. *Prerequisite:* TSL 501

TSL 503 Methods of Teaching Speaking and Listening with Beginners (3)

The course focuses on the pedagogical and teaching materials for classroom use when teaching children and adults as beginning speakers of English. Integrated methods and strategies will be explored for developing listening and speaking skills of ELLs of diverse backgrounds and levels. This course requires highly constructive class participation and responsible out of class lesson assignment preparation. *Prerequisite:* TSL 501

TSL 505 Assessment and Evaluation of Language Minority Students (3)

This course explores theoretical and practical aspects of language assessment and evaluation, particularly in measuring English language skills of students in ESL programs. The students will use the Michigan English Language Profi-

ciency Assessment to assess listening, speaking, reading, and writing. WIDA and DIBELS_ ELD standards will be reviewed and compared. Performance based and standardized assessment tools will be developed, used and evaluated in light of issues related to bias, social, political, and psychological factors. *Prerequisite: TSL 501 and TSL 502.*

TSL 506 Literacy Instruction for English Language Learners (3)

This course is a general overview of the interconnectedness of culture and reading and writing skill development. Students will review the developmental aspects of second language acquisition, as well as the developmental aspects of reading and writing, providing insights for the creation of programs for literacy development for English language learners. The course aims to develop an understanding of learners who intermediate language acquisition and learning to read and write in English in the ESL and general education classroom. Students will assess the oral language proficiency, reading comprehension, vocabulary knowledge and writing skills of a case study student or small group. Reading comprehension and writing skill development strategies will be implemented with the case study individual or group. Challenges for developing phonemic awareness, spelling, vocabulary and comprehension with English Language Learners will be explored. Students will review current research into best practices for teaching reading and writing. *Prerequisite: TSL501 and TSL 502. RDG 656 may be substituted for this course.*

TSL 508 English Grammar Approaches for English Language Learners (3)

This course will enhance the classroom instruction of teachers of English language learners by blending classroom strategies with a study of the most important grammatical structures of the language. Students will become familiar with the meta-language and key concepts of English grammar. Students will develop lessons for the production of English in speaking and writing activities, with a focus on communicative competence. The course will target the most useful grammatical skills needed for beginning and intermediate level English language learners. Students will analyze spoken and written English of native and non-native speakers in order to understand and explain the most frequent error types of learners from different language groups. *Prerequisite: TSL 501.*

TSL 509 Sheltered Immersion (SIOP) for Content Area Teachers (3)

This course is built around the SIOP model for teaching content and language in mixed ability classrooms in K-12 settings. Students will develop an understanding of how to plan a supportive classroom learning environment for ELL students. Candidates will plan for multi-levels of diverse students using standards-based ESL and content curriculum. Candidates will design integrated activities that focus on listening, speaking, reading and writing goals which also address content objectives. Ten hours of observation and participation in a science, social studies or math classroom with ELLs are required. *Prerequisite: TSL 501.*

TSL 510 Integrity in Teaching English as Mission (3)

This course provides a study of integrity in effective English language programs in the States and overseas. The coursework will consist of critically examining issues such as linguistic imperialism, teaching English as professionals in creative access countries, the need for integrity, and the importance of adequate teacher training. *Prerequisite: TSL 501.*

TSL 600 Capstone Research Project, Practicum and e-Portfolio (3)

Teachers will build a web-based portfolio Practicum e-portfolio which demonstrates how they have met the criteria for selected National Board for Professional Teaching Standards, NCATE/TESOL and the Michigan ESL Endorsement standards. Knowledge of research in the field of Applied Linguistics will be demonstrated in a comprehensive literature review of an issue related to any one of the domains addressed in the standards. The topic will be pre-approved by the professor. Documentation of teaching competence and reflection will be part of the portfolio. The portfolio contents are a collection of the videos, screencasts, unit plans, article analyses, webliographies, article reflections, case studies, etc. that the student has produced as part of the TESOL course work or during the practicum experience. *Prerequisites: all other courses.*

TOTAL REQUIRED COURSE HOURS: 33

**MSE IN LEARNING DISABILITIES
(for teachers with a current LD endorsement)**

SED 500 Current Issues in Special Education (3)

This course offers an introductory overview of the special education field. The focus will be the needs of students with disabilities: knowledge of handicapping conditions, educational implications, legal considerations, procedures for identification and placement of students with disabilities, due process and privacy requirements, historical and philosophical background of special education and the instructional strategies applied in educational settings.

SED 501 Support and Collaboration - Special and General Education, Parents, Professionals and Agencies (3)

This course provides information on identifying and accessing resources relevant to persons with disabilities. These resources may be within the school setting or from outside agencies. The course will also address factors that impede the use of these resources. Instruction will be provided on the development of interpersonal skills needed to effectively communicate with parents, colleagues and outside agencies. Instruction will also be provided in methods used to teach cooperatively with regular educators, methods used in participation on teams within the school, and methods used to supervise classroom aides, volunteers and paraprofessionals.

SED 502 Human Development for Special Education (1)

This course complements an educational psychology course with emphasis on the exceptional development of special education students. Common mental, emotional, neurological, environmental and psychological conditions that affect learning will be explored.

SED 503 Law and Policy for Special Education (3)

This course includes a study of the history of special education laws, each law's intent and the working state and federal laws. Special emphasis is placed on IDEA and the evolution of the Reauthorization of IDEA 2004. The learner will also be able to effectively communicate the needs and rights of persons with disabilities. Knowledge of institutional and administrative factors, which facilitate or impede delivery of services, will be studied. An understanding will be gained of the roles and organizational structures that regular and special education play in providing total service for the students.

SED 504 Classroom Management and Development of Social Competencies for Students with Special Needs (3)

This course is designed to provide students with a practical foundation in the principles of individual and group management structures. The course will enable students to not only understand basic behavioral management concepts but also demonstrate their ability to develop, implement and incorporate appropriate behavioral management techniques. The maintenance of appropriate academic and social behaviors in the special education classroom will be emphasized as well as the development of strategies in the areas of prevention, assessment, identification and intervention. These strategies will be used to help the LD student develop the self-management skills required for constructive social participation and independent learning. Many students with learning disabilities face challenges in the area of socialization therefore this class will include developing appropriate social behavior.

SED 520 Elementary Methods for Language Arts and Mathematics (3)

This course focuses on the educational methods and strategies to meet the needs of the student with learning disabilities at the elementary level. Emphasis will be placed on the understanding of remedial techniques for reading, mathematics and written expression. *Prerequisite: SED 523.*

SED 521 Secondary Methods for Content Area Reading, Study Skills and Transition (3)

This course focuses on the educational methods and strategies to meet the needs of the student with learning disabilities at the secondary level. This course will also provide skills in making adaptations and modifications in lesson plans and tests. *Prerequisite: SED 523.*

SED 522 Language Development and Instruction (3)

This course provides skills and techniques in understanding learning problems by focusing on the development of language as it relates to reasoning, thinking, listening, speaking, reading, writing and spelling. Emphasis will be placed on understanding the components of language, knowing how the assessment of these skills is conducted and what effect disorders in listening, speaking and thinking have on learning to read, write and spell. Finally, instruction will be provided on teaching strategies to help the language learning disabled student and additional information will be provided on resources the teacher can utilize to become a more effective teacher. *Prerequisites: Undergraduate or graduate introductory course in Special Education and Undergraduate or graduate course in human development for students with disabilities.*

SED 523 Assessment and Evaluation in Special Education (3)

This course provides instruction in appropriate procedures for the assessment and reporting of student's reading, writing, mathematical and social skills. Emphasis will be placed on assessment methods that lead directly to diagnosing skill deficits and determining current level of functioning, which can be translated into goals and objectives and statements of progress on the student's IEP. Methods of evaluating instructional outcomes will be explored so that an ongoing instructional plan can be adjusted to meet the student's needs. *Prerequisite: Undergraduate or graduate introductory course in Special Education.*

SED 524 Assistive Technology for Special Education (3)

This course provides an understanding of how adaptive technology may be used to enhance the education of handicapped students. It teaches a framework for assessing special needs students' abilities, environment, required tasks and assistive tools. Students will investigate high tech, mid tech, low tech and no tech responses to the needs of students with disabilities.

SED 525 Curriculum and Instruction for Students with Learning Disabilities (3)

This course includes a study of research based curriculum designs and strategies for the student with learning disabilities. Topics include preplanning, principals of curriculum decision making, effective school research, and participatory strategies for the curriculum and instruction. The types of learning disabilities and the characteristics of each is discussed in light of curriculum design. Emphasis is placed on differentiating instruction for the child with learning disabilities. Educators will acquire skills that will enhance student learning.

SED 550 Research Based Student Teaching and Seminar (5)

This course consists of mentored special education teaching in a K-12 setting. The student teacher will have opportunities to manage the classroom and learning activities of special education pupils. The student teacher assumes

responsibility for directing the classroom. The seminar portion of the course will focus on research topics specific to the special education field, practical aspects of assessing students, planning and implementing instruction, evaluating and revising student programs, consulting with teachers and other professionals and parents. Student teachers will develop and implement a research plan. They will conduct data collection, analysis and interpretations leading to recommendations.

FACULTY

Jack Baker

*B.A., Cornerstone University
M.A., Western Michigan University
Ph.D., Purdue University*

Donna L. Bergman

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M.S., Southeast Missouri State University
Ed.D., St. Louis University*

Kathleen Wilcox

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M.A., Michigan State University
Ph.D., Michigan State University*

Distinguished Visiting Faculty

Denise Acevado
Marlena Bravender
Kevin Coleman
Nicole Giglio
Dana LaMantia
Aaron Metzcar
Gail Johnston
Deborah Kerr
Tami Moskal
Carol Mowen
Barbara Rose
Luman Strong
Jared Vickers
Sue Will
Alyssa Williams

SCHOOL OF GRADUATE AND PROFESSIONAL STUDIES

Master of Arts in Counseling
Master of Arts in Family Studies
Master of Science in Nursing



FROM THE INTERIM DEAN

Welcome to the School of Graduate and Professional Studies. Our graduate programs are designed to offer you outstanding educational experiences with an integration of faith and learning.

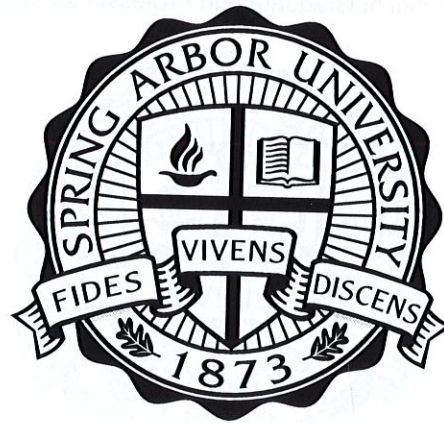
We currently offer degrees in counseling, family studies, business administration in conjunction with Gainey School of Business, and nursing. Please contact a Spring Arbor University site near you for more information or to enroll in one of these dynamic majors.

God's blessings as you pursue a degree,

Natalie Gianetti

Natalie Gianetti
Interim Dean of the School of Graduate and Professional Studies

**SCHOOL OF GRADUATE AND
PROFESSIONAL STUDIES
MASTER OF ARTS IN COUNSELING**



PROGRAM DESCRIPTION

The Master of Arts in Counseling (MAC) provides comprehensive academic instruction and clinical experience for students interested in helping others in a counseling setting. The MAC program is a 50-credit hour degree program, which includes a 100-hour practicum and a 600-hour internship. This program helps students integrate professional ethics, multiculturalism, interpersonal skills, and counseling theory and practice within a Christian perspective.

Mission Statement

To prepare competent professionals who are committed to ethical practice and critical participation in a global society.

Program Objectives

The MAC program will assist students to:

1. Integrate a Christian faith perspective for personal and professional development as a basis for counseling practice.
2. Demonstrate a working knowledge of the Code of Ethics and Standards of Practice of the American Counseling Association. Students in the school counseling track will also demonstrate a working knowledge of the American School Counselor Association's Ethical Standards for School Counselors.
3. Develop an awareness of, and sensitivity for, social and cultural influences on human behavior and recognize the impact of individual differences on the counseling process.
4. Create a professional identity through coursework, post-graduate trainings, supervision, and active membership in professional organizations.
5. Establish a foundation for understanding both normal and abnormal behavior of human development across the life span, based on theories of human development and counseling theory and techniques.
6. Describe the major theories of career development in the context of the person's diverse needs, unique life roles, and life factors.
7. Establish a therapeutic relationship where "best practice" in counseling theories and techniques are utilized as a basis for case conceptualization, intervention, and on-going evaluation of client/student progress.
8. Demonstrate effective group leadership techniques, based upon knowledge of group theory, dynamics, and developmental tasks with diverse clients/students.
9. Demonstrate knowledge of social, cultural, and ethical factors that influence selection, administration, and interpretation of standardized and non-standardized assessments for both individuals and groups.

MASTER OF ARTS IN COUNSELING

10. Serve as effective consumers of research, being knowledgeable of research methodology and statistical analysis that inform evidence-based practice for both client/student intervention and program development/evaluation.

Tracks

The MAC program offers two tracks: Community Counseling and School Counseling. Both tracks have a common core curriculum (44 credits) with separate requirements for elective courses (6 credits) and the clinical experience. The Community Counseling track is designed to help students with preparation for Michigan licensure as a Licensed Professional Counselor (LPC). LPCs may be employed in mental health settings, churches, clinics, other agencies, or a private practice setting. The School Counseling track is designed to assist students with preparation for becoming a K-12 Licensed School Counselor (LSC) in Michigan. LSCs may be employed in local school districts, career centers, or intermediate school districts to work with K-12 students. The school counseling track is also intended to assist students with preparation for Michigan licensure as an LPC.

Licensure

Students desiring to become LPCs must first apply for licensure as a Limited Licensed Professional Counselor (LLPC), complete the necessary 3,000 post-degree hours supervised by a LPC, and pass a licensing exam. Please refer to the MAC Student Handbook for specific Michigan licensure requirements. Students who are considering licensure in other states are encouraged to contact the Board of Counseling or State Education Department of that state to learn about the requirements for licensure. This should be done prior to enrolling in the MAC program.

Ohio Licensure Concentration

The SAU Master of Arts in Counseling (MAC) degree can be completed with 50 semester hours, including a 100-hour Practicum and a 600-hour Internship field experiences. The state of Ohio requires a minimum of 60 semester hours of coursework to be eligible for state licensure. SAU has designed an Ohio community counseling concentration that meets the requirements of Professional Counselor (PC) or Professional Clinical Counselor (PCC) licensure in the state of Ohio.

Students seeking Ohio licensure in community counseling need to take an additional 18 hours of coursework beyond the required 44 hours of core courses. The minimum 60 semester hours of coursework must include at least 20 semester hours of clinical coursework with at least one course in each of the five clinical areas: (1) clinical psychopathology, personality, and abnormal behavior; (2) evaluation of mental and emotional disorders; (3) diagnosis of mental and emotional disorders; (4) methods of intervention and prevention of mental and emotional disorders; (5) treatment of mental and emotional

MASTER OF ARTS IN COUNSELING

disorders. Note: Students choosing to do the additional coursework for licensure in Ohio as a PC or PCC will take a total of 62 semester hours instead of the minimum 60 semester hours.

All of the required coursework beyond the 50 semester hours for the MAC degree is offered by the MAC program of Spring Arbor University. Students choosing to graduate with the 50 semester hours in community (agency) counseling are not eligible for licensure in the state of Ohio.

Program Format

The MAC program is designed to be completed by a cohort group that begins and ends core coursework together. This group format is intended to facilitate learning and provide support for all members of the group.

ADMISSIONS

The MAC program intentionally recruits students who are representative of a multicultural and diverse society. Applicants from a variety of undergraduate disciplines may apply to this program, although a degree in counseling or psychology may be the best preparation for the program. The MAC program is taught from a Christian perspective.

Admission Requirements

General Admission Requirements (see also the general admissions portion of this catalog):

- A bachelor's degree from a regionally accredited college or university;
- 3.0 cumulative GPA for the bachelor's degree;
- An official transcript from all previous institutions attended;
- At least two recommendations from professional/academic sources using the provided recommendation forms;
- Successful interview with the Director of the MAC Program and/or designees;
- Successful completion of an on-site writing assessment, demonstrating proficient computer and writing skills;
- Misdemeanor and Felony Disclosure Form;
- Submission of a Statement of Purpose (1-2 pages) detailing the reasons for pursuing this counseling degree, relevant career goals, and the track to which the individual is applying – School Counseling applicants should include relevant experience with school-aged youth (e.g., Scouts, 4-H, youth group); and
- A completed application.

Note: A resume or vita outlining volunteer/professional work-related experiences pertinent to the counseling field is recommended for the admission process. Please see www.arbor.edu for more information.

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Non-Degree Seeking Students

Applicants desiring to take classes, but who are not seeking a degree may apply for a maximum of six credits. Granted permission, this allows applicants to experience graduate-level course work and may transfer credit to another program. Because of class size restrictions, preference will be given to students admitted to the program. Non-degree status does not guarantee future admission into the program nor does it guarantee that the credits will apply toward the MA degree. Please request an application form from the program office.

Early Enrollees

Students who have completed the entire admission process and have been accepted to the MAC program between January 1 and July 1 will be able to take elective courses for which they are eligible. Some elective courses have prerequisites that will prohibit early enrollees taking them, and others without prerequisites may be taken in the spring and summer prior to the beginning of the program.

Guest Students

Applicants who are currently enrolled at another institution may enroll as a guest student for up to six credit hours to transfer to their home institution. Because of class size restrictions, preference will be given to students admitted to the program. Guest student status does not guarantee future admission into the program nor does it guarantee that the credits will apply toward the master's degree. Please request the SAU guest application form from the program office.

Misdemeanor and Felony Disclosure

Due to state employment and reporting regulations, applicants must answer questions regarding past or pending misdemeanors or felonies as an adult or juvenile to assist graduate education students in complying with state employment and reporting regulations. Falsification of information will be considered fraud and grounds for denial of admission to or for revoking prior admission to the University.

Students should understand that depending on their legal status, their ability to be admitted to practicum or internship experiences, licensed by certain state agencies or employed in certain capacities may be at risk. Spring Arbor reserves the right to deny admission to or dismiss current students who have been convicted of a felony, certain other misdemeanors or who have been required to register with certain databases such as those pertaining to sex offenses or child abuse and neglect.

Background Check

MAC students are required to complete a background check. See the MAC Student Handbook for specific information.

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POLICIES

Expectations of a MAC Student

- Demonstrates professional ethics and personal integrity;
- Actively contributes to the learning environment of the class;
- Takes ownership for his/her own educational experience;
- Remains open to self-awareness, personal reflection, personal and professional growth;
- Is receptive to feedback from other students, instructors, and site supervisor;
- Maintains a high level of respect for self and others as demonstrated by appropriate language, tone of voice, and attitude in verbal/written communication;
- Demonstrates appropriate interpersonal interactions with site personnel, instructors, fellow students, clients, supervisor, and colleagues at clinical site;
- Refrains from the use of substances – does not come to class or clinical site under the influence of drugs or alcohol;
- Handles conflict in an appropriate manner;
- Takes responsibility for his/her own thoughts, actions, and words;
- Values the client/student from a holistic perspective – mind, body, spirit;
- Shows effective communication skills – listening, speaking, writing;
- Manages the inherent stress of the program and demonstrates positive self care; and
- Values content of learning more than a grade point average

Course Attendance

Attendance is required and considered an important aspect of student assessment in the course content and in the personal and small group relationships facilitated in the class sessions. The learning that occurs during class interactions cannot be fully realized through make-up assignments. Absence, arriving late, and/or leaving early can adversely affect the final grade. See the MAC Student Handbook for more information.

Professional Standards

A career as a Professional Counselor requires the individual to possess personal and professional qualities that are reflected in personality, behavior, knowledge, and skills. It is our ethical responsibility to assure that our students in the MAC program possess the desired competencies necessary to provide quality services to future clients. Due to the clinical nature of this program, the professional competencies are considered academic standards. The instrument used to assess these competencies is the Professional Competencies Profile (PCP), which will be completed in designated courses

MASTER OF ARTS IN COUNSELING

and by an instructor or staff member at any time to document concern(s) regarding a student.

Students must meet the acceptable level of professional behavior as outlined in the PCP. In addition, students must display academic integrity, meet ethical standards of the counseling profession, and abide by University expectations. Any unacceptable PCP rating (below 2.0) or violation of the aforementioned standards will be brought to the attention of Director of the MAC Program. Intervention will be dependent on the nature and/or frequency of the infraction and may include (but not limited to) requiring academic remediation, personal counseling, academic probation, postponement of the clinical experience, or dismissal from the MAC program. Refer to the MAC Student Handbook for more information.

Eligibility for Clinical Experience

Consistent with ethical standards for counselor education programs, faculty take seriously the responsibility to place students in clinical settings who have consistently demonstrated the personal and professional qualities necessary to be effective with clients. Each student must make application to begin the clinical component of the counseling program (CNS 658 and CNS 680). Approval to begin the clinical experience is based on a comprehensive review of the student's academic performance, attendance, evaluations on the PCP, and a background check. Refer to the MAC Student Handbook and the MAC Student Clinical Manual for more information.

Electives

In addition to core courses, 6 credit hours of elective courses are required. Students should contact the graduate academic advisor about course availability or other questions in planning electives. Elective credit is not given in the MAC program for attending professional/continuing education workshops or submitting prior learning experiences.

Transfer Credits

A maximum of 9 semester hours of graduate credit may be accepted from other regionally accredited institutions. The content of the course must directly relate to counseling. Only credits with a minimal grade of "B" (3.0) or higher will be accepted.

Graduation Requirements

- Successful completion of the 50 credit-hour program, including a 100-hour practicum and a 600-hour internship
- A 3.0 minimum cumulative GPA
- Demonstration of professional competencies as assessed on the PCP

MASTER OF ARTS IN COUNSELING

- Completion of the Counselor Preparation Comprehension Examination (CPCE)

Endorsement Policy

Graduation from the MAC program does not guarantee recommendation for licensure or employment. Endorsement for licensure and/or employment will be based on academic performance of counseling knowledge and skills, demonstration of professional competencies, and display of personal integrity. Endorsement will be withheld for any student who has acted in a way that suggests that s/he may pose a threat to the well-being of future clients or the counseling profession.

CURRICULUM

The required 44-credit core for both Community and School Counseling are as follows:

CNS 603 Introduction to Counseling (2)

This course introduces graduate students to the field of counseling. Students will begin to develop a professional identity as a counselor by obtaining an overview of the history of the profession; current roles, functions, and practices of the counselor; basics of entry into the profession; and skills necessary to advocate both for the profession and for diverse clients. Students will also engage in self-exploration to better understand their values as they relate to the counseling profession and diversity issues.

CNS 605 Research in Counseling (3)

This course provides an overview of basic statistics and research designs/techniques utilized in the field of counseling. Primary emphasis will be on developing the skills necessary to be good consumers of research and to be able to effectively conduct program evaluation. This course is also designed to assist students in developing their knowledge and skill with writing in APA format.

CNS 611 Legal Issues and Ethics in Counseling (3)

Major legal and ethical issues in the field of counseling, including familiarization with the ethical principles of relevant professional organizations are emphasized. Case studies will be used to highlight current legal and ethical areas.

CNS 645 Developmental Issues in Counseling (3)

This course emphasizes counseling implications for assessing and enhancing human development across the life span. Particular focus will be on theories of human development and the predictable stages and tasks at various points in the developmental process.

CNS 672 Psychopathology (3)

The *Diagnostic and Statistical Manual of Mental Disorders, Text Revision* (DSM- IV-TR) (4th edition) classification system is used to help students understand the criteria for assessment and diagnosis of mental disorders. Students will also learn to conduct diagnostic interviews and write intake summaries. Treatment planning will be introduced. *Prerequisite: Abnormal Psychology at the undergraduate level.*

CNS 636 Assessment and Testing (3)

This course will provide students with a practical orientation to psychological testing, as well as a theoretical foundation for valid measurement. It will help develop skills in administering, scoring, and interpreting standardized tests. The focus of this course is on tests used in counseling and test reports with an emphasis on learning how to integrate testing as an additional tool in counseling. Tests most commonly encountered in the counseling field are identified and reviewed, and the following components are discussed; psychometric properties of tests, test selection criteria, administration, interpretation, and reporting of test results.

CNS 664 Career Counseling (2)

This course emphasizes career development theory and its application to counseling, including identifying possible resources related to career choice and exploring the career needs and concerns of clients from differing cultural backgrounds.

CNS 621 Counseling Theory in Multi-Cultural Contexts (3)

This course will detail the rationale, background and research that underlie selected theories of counseling. Emphasis is placed on the implication of each theory for counseling practice. Students will develop a theoretical basis for their own counseling practice.

CNS 622 Counseling Techniques in Multi-Cultural Settings (3)

This course will focus on developing basic counseling skills and techniques. Special attention will be given to various topics relevant to the counseling setting, including gender, age, culture and ethnicity. Videotaping of simulated counseling sessions will be used to provide specific feedback to students. *Prerequisite: CNS 621*

CNS 641 Group Process and Counseling (3)

This course focuses on learning group process and dynamics, the stages of group development, and developing leadership skills to lead process and psycho-educational groups within a counseling setting. There is an emphasis on ethical and legal issues with group practice.. *Prerequisite: CNS 621 and CNS 622.*

CNS 654 Conceptualization and Treatment in Counseling (3)

Students will bring together the knowledge and skills learned in previous coursework. Emphasis will be placed on conducting diagnostic interviews, developing case conceptualizations, writing intake summaries, and developing treatment plans. Students must demonstrate competencies in the basic counseling skills. The role of supervision is also discussed. This course prepares student for the clinical experience. *Prerequisites: All courses in the core curriculum with the exception of CNS 668 and CNS 678.*

CNS 658 Practicum in Counseling (3)

This course emphasizes practical application of counseling principles. Counseling experiences are provided in a clinical setting providing the opportunity for students to apply previously acquired knowledge and skills. A total of 100 hours is required with a minimum of 40 hours direct client contact. A student must file application and receive approval to begin the clinical experience. *Prerequisites: Current MAC student, all courses in the core curriculum with the exception of CNS 668 and CNS 678. School track students must also complete CNS 643 (if required), CNS 673 and CNS 683 prior to eligibility for CNS 654.*

CNS 680 Internship (3)

This is an intensive, 300-hour, field-based experience in which students will apply counseling knowledge and professional competencies in an approved setting. Possible internship sites include schools, colleges, and community agencies. With the exception of students seeking Ohio licensure, internship placements must be completed in the State of Michigan. This is a repeatable course. **A student must complete this course two times for a total of 600 hours and 6 credits.** *Prerequisite: Current MAC student, CNS 658.*

CNS 668 Consulting in the Helping Professions (2)

The content of this course emphasizes the process of consultation with a primary focus on methods and strategies commonly used in both agencies and schools.

CNS 678 Capstone in Counseling with a Christian Perspective (2)

This course is structured around the clinical implications of integrating psychology, theology and spirituality into counseling. Students will engage in thoughtful exploration of clinical, ethical and practical integration of faith in counseling practices. In addition to providing the student with an opportunity to explore the intrinsic and extrinsic integration of faith and counseling the course will assist in the preparation of becoming an effective integrative counselor. Each student will be required to take the Counselor Preparation Comprehensive Examination (CPCE) as scheduled during this course. The CPCE serves as an excellent practice test for the National Counseling Examination (NCE).

ELECTIVES**CNS 525 Art Therapy (1)**

This course offers an overview of the history and growth of art therapy as a discipline, along with an overview of the leading theoretical approaches that have evolved from the founding practitioners in the field. Students develop a clear understanding of the role of an art therapist within the various work settings. Students will have the opportunity to discuss clinical and practical applications of art therapy based on their readings, videotapes, and lecture. These applications are discussed in relation to providing optimum patient care and exploring a variety of treatment approaches and facilities. Current development and future directions within the field are also explored.

CNS606 Clinical Psychopathology and Abnormal Behavior (2)

This course will provide students with an in depth examination of the various classes of disorders as outlined in the DSM-IV TR. Emphasis will be given to the identification, etiology, and current best practices treatment of these disorders. Case studies will be used to investigate the developmental issues in abnormal behavior across the life span. Consideration will also be given to how this developmental perspective is applied to counseling practice. A thorough knowledge of the DSM-IV TR is expected. This course is designed to meet ORC 4757-13-01:5(a) Educational requirements for licensure as a professional clinical counselor, clinical psychopathology and abnormal behavior. In addition, it is designed to meet in whole or in part CACREP requirements for Clinical Mental Health Counseling including standards C.2-7; D.1, 6, 8; G. 1-3; K.1; and L. 1-2. *Prerequisite: CNS636 and CNS672.*

CNS607 Advanced Personality Assessment (1)

This course will focus on the administration, scoring and interpretation of personality and psychopathology assessment tools with a primary focus on the MMPI-2. Students will be introduced to the concept of personality and psychopathology assessment for purposes of diagnosis and treatment planning using objective assessment. The course is designed to meet the requirements outlined in ORC 4757-13-01:A(5)b Evaluation of Mental and Emotional Status for licensure as a professional clinical counselor. *Prerequisite: CNS636 and CNS672.*

CNS 613 Social and Cultural Diversity (2)

This course is designed to engage students in the multi-faceted dimensions of working with diverse clients. It is the intent of this course to assist students in developing an understanding of the role of culture in relationships, social issues and trends in a multicultural society. The course will focus on increasing students' cultural awareness, cultural competency and ability to develop culturally appropriate interventions. *Prerequisite: CNS 602, CNS 611.*

CNS 627 Sexual Abuse Recovery (3)

This course reviews relevant literature investigating incidence, etiology, and a variety of treatment approaches to facilitate adult recovery from childhood sexual abuse. Also examined are interventions helpful in reducing present symptoms and effecting long-term relief from unresolved prior trauma.

Prerequisite: CNS 645.

CNS 629 Cognitive Therapy: (3)

This course is designed to give advanced masters students an understanding of the application of cognitive theory and techniques in counseling. They will gain an understanding of the treatment strategies and techniques of cognitive therapy and they will develop skills in the use of cognitive therapy.

Prerequisites: CNS 621 and CNS 622.

CNS 633 Theories and Techniques of Play Therapy (3)

The purpose of this course is to provide students with an understanding of a variety of play therapy theoretical orientations and specific skills which can be used when working with children and their families using the developmentally appropriate setting of play. *Prerequisite: CNS 611.*

CNS 634 Play Therapy: The Parent-Child Relationship (2)

This course consists of didactic and experiential training in Filial Therapy and Theraplay – two effective interventions that emphasize the parent-child relationship and the inclusion of the parent(s) in the treatment process. In addition, assessment and treatment techniques of children with autism, Asperger's and attachment disorders will be considered. *Prerequisite: CNS 633.*

CNS 635 Group Play Therapy and Sandtray (2)

The course consists of didactic and experiential training in group play therapy, sandtray, as well as treatment interventions for working with teens. Group play therapy in a variety of settings with a variety of techniques will be covered in the course. In this course, a critical distinction will be made between sandplay and sandtray therapy. A general overview of how to adapt these techniques for use with adolescents will also be provided. *Prerequisite: CNS 633.*

CNS 646 The Psychology of Death and Dying (3)

The primary purpose of this course is to increase the students' understanding of general concepts and dynamics of death, grief, and loss as they relate to biopsychosocial and spiritual issues throughout the lifespan and within diverse cultures. Major theories, process models, and effective support strategies will also provide a foundation for professional support measures for the dying and bereaved. Current events, research, and controversial issues within the field of thanatology will also be explored.

CNS 647 Psychosocial Aspects of Grief (3)

The primary purpose of this course is to prepare helping professionals to work effectively with clients who are coping with loss, both death and non-death related, and specific grief reactions. The course will address current theories, knowledge, and skills needed to provide professional intervention to individuals and families coping with a wide range of loss experiences. Students taking this course are expected to have previous knowledge in development through the lifespan, theories of personality and human behavior, and cultural diversity issues.

CNS 652 Foundations of Marriage and Family (3)

The goal of this course is to give advanced master's students an understanding of the theoretical foundations of systemic family therapy with an emphasis on systems theory, major marriage and family therapy models and recent postmodern theoretical developments. Students will be introduced to key founders of family therapy and concepts and terms related to family systems theory. *Prerequisite: CNS 603, CNS 611, CNS 621, and CNS 622.*

CNS 690 Individualized Advanced Research (1)

This course is designed to permit the student to research a topic of interest on an individualized basis. Prior to registration, a topic and outline for investigation must be approved by the supervising faculty member and program director. As a result of this investigation, students will produce a 15-20 page paper reflecting their analysis of the professional literature. Students will be issued a letter grade for this course. *Prerequisite: Completion of first two semesters in the counseling program.* See the Master of Arts in Counseling Student Handbook for more information.

SCHOOL COUNSELING TRACK

Students in this track are required to complete the 44-credit counseling core, CNS 673, and CNS 683. These credits will fulfill the elective requirement for completion of the degree. Students without a teaching certificate are required to take CNS 643. This course should be taken in the spring of the first year of the program. A student may petition to waive this course if s/he possesses or has possessed a teaching certificate. If a prerequisite is waived, credit is not earned. This course is a prerequisite for this track only and will not count toward the required 6 credits of electives in the MAC program. Refer to the MAC Student Handbook for more information.

A passing score on the MTTC is also required for licensure or certification as a school guidance counselor. When coursework is completed and a minimum of 300 hours of internship are completed, the student will be required to take the MTTC #51. When the exam is successfully completed, the student must apply to the Michigan Department of Education for the license/certification. The

Certification Officer in the School of Education will be available to assist with this process.

CNS 643 Introduction to Classroom Dynamics (3)

This course is designed as a prerequisite for non-teachers to the school counseling track. Students study classroom dynamics such as teacher responsibilities, effective teaching strategies, classroom management practices, learning theories, and unit planning. Legislative and reform movement influences on K-12 education are explored, as are the influences of educational theorists and movements. Students observe in K-12 classroom/school settings for a minimum of 12 hours. Due to the strong educational focus of this course it is a prerequisite for the school counseling track only and is not designed to be used toward the required six credits of electives for the MAC program. Students with a teaching certificate may petition to waive this course.

CNS 673 Development and Administration of School Counseling Programs (3)

This course investigates the systematic development and administration of K-12 comprehensive guidance programs. Knowledge and skill competencies emphasized will include the understanding and application of program development, implementation, and evaluation. The role and responsibility of the school counselor is explored within the context of the Michigan Comprehensive Guidance and Counseling Program and the ASCA National Model. Ethical and legal responsibilities within these frameworks will also be examined. *Prerequisites: CNS 603, 611, 621 622, 643 and 664.*

CNS 683 Mental Health Within the Schools (3)

Students in this course will investigate methodologies used by the school counselor in dealing effectively with elementary and secondary school students whose physical, social, mental, or emotional needs preclude academic achievement. Knowledge and skill competencies emphasized will include early detection, intervention, and referral strategies appropriate for dealing with special populations within the school setting. Relational dynamics among parent, teacher, and agency resources are examined to encourage placement of proactive measures within the system. *Prerequisites: CNS 603, 611, 621, 622, 672, 641 and 673.*

School Counseling Clinical Experience

Students are required to complete their practicum and internship in a traditional K-12 school setting during normal school hours of the traditional school year. Students may spend a maximum of 100 secondary hours at an alternative high school setting. Because students will be receiving a K-12 license, students must complete hours (200) in the elementary setting and hours (400) in the secondary setting. Refer to the MAC Student Handbook and the Master of Arts in Counseling Student Clinical Manual: School Counseling for more

information. CNS 673 and CNS 683 are prerequisites for admission to school track clinical experience.

FACULTY

Abe Atallah

B.A., Luther Rice Seminary

M.A., Ashland Theological Seminary

D.Min., Trinity Theological Seminary, U.K.

Janet Glaes

B.A., Western Michigan University

M.A., Western Michigan University

Ph.D., Western Michigan University

Ervin Eugene Wright

B.A. Bowling Green State University

M.A. Heidelberg College

Ph.D. University of Toledo

SCHOOL OF GRADUATE AND PROFESSIONAL STUDIES

MASTER OF ARTS IN FAMILY STUDIES



MASTER OF ARTS IN FAMILY STUDIES

PROGRAM DESCRIPTION

The Master of Arts in Family Studies (MAFS) is an interdisciplinary degree, requiring successful completion of 36 credit hours. The program combines academic instruction with applied program development, to prepare students for careers involving non-therapeutic intervention strategies with families and individuals. The MAFS is designed to be completed by a cohort group that begins and ends coursework together. This group format is intended to facilitate learning and provide support for all members of the group.

Theoretical and conceptual family life foundations are studied in an environment that embraces Christ as the center of learning and emphasizes the strengths and potential of all families. Taught from a Christian perspective, the curriculum covers such topics as family studies methodologies, human development, human sexuality, research methods, cultural issues, ethics, parenting, group dynamics, and public policy. Each student will research, develop and implement a non-therapeutic family intervention program as a culmination of their studies in the MAFS program.

ADMISSIONS

Requirements for Admissions

- A bachelor's degree from a regionally accredited college or university;
- A 3.0 GPA for at least the last two years of the bachelor's degree;
- An official transcript from all previous institutions attended;
- At least two recommendations from professional individuals;
- Demonstrated competency in an on-site writing sample;
- Successful admission interview;
- A letter of purpose in pursuing the degree;
- A photo ID; and
- A completed application.

While a degree in family life education, sociology or psychology may be helpful as preparation for this degree, applicants from other disciplines are encouraged to apply. Acceptance into MAFS does not guarantee graduation. Because extensive writing is required in the program, proficient writing skills and computer competency are required for successful completion of the program.

Please see www.arbor.edu for more information.

Non-Degree Seeking Students

MASTER OF ARTS IN FAMILY STUDIES

to another program. Because of class size restrictions, preference will be given to students admitted to the program. Non-degree status does not guarantee future admission into the program nor does it guarantee that the credits will apply toward the MA degree. Please request an application form from the program office.

Guest Students

Applicants who are currently enrolled at another institution may enroll as a guest student for up to six credit hours to transfer to their home institution. Because of class size restrictions, preference will be given to students admitted to the program. Guest student status does not guarantee future admission into the program nor does it guarantee that the credits will apply toward the master's degree. Please request the SAU guest application form from the program office.

Class Calendar

The regional center develops a calendar of class nights for each cohort. The program is in session year-round with the academic calendar divided into two six-month semesters. Students are responsible for checking the beginning dates of individual classes or cohort. Students may complete the degree in approximately two years, if each course is taken as offered.

POLICIES

Course Attendance

Attendance is a prerequisite for success in course work and the personal and small group relationships that occur in the class sessions. Attendance is expected at all classes. Missing class, arriving late and/or leaving early can adversely affect the student's final grade. See the MAFS Student Handbook for more information.

Electives

All courses in the MAFS program are considered "core courses." No electives are required to complete the MAFS program.

CURRICULUM

Required for graduation: 36 semester credit hours

Required Courses

FST 526 Changing Families (2)

Bronfenbrenner's ecological theory will provide the theoretical framework that guides student inquiry as to how families have changed throughout time and the role technology has played in that change. Students will discover the socioeconomic forces that influenced families throughout the history of the U.S. A model will be presented to guide readings and discussions regarding specific areas of family life that have been, and continue to be, influenced by similar socioeconomic forces. Student exploration will also include consideration of how technology has impacted families, communities and culture. Students will be encouraged to focus on how families have embraced, adapted to, used, transformed and applied technology for their survival and sustenance. The Framework for Life Span Family Life Education will guide student inquiry.

FST 602 Human Development Across the Life Span (3)

Students will explore a multifaceted approach to human growth and development that spans the lifetime from conception to death. The focus of readings and discussions will be on factors and processes influencing normal development, however students will also discuss how families adjust to developmental delays, disabilities, and loss at any stage of the life cycle. Multiple theories of development will be considered, along with an exploration of current research and classic literature on the human lifespan. The goal of this course is to deepen students' understanding of human development and to equip students to apply new knowledge in program development and family life education efforts.

FST 612/613 Family Studies Methodologies I and II (2, 2)

Students will learn the nature of family studies, its history as a field of formal study, and the future of family studies and family life education. The learning needs of students of various ages will be discussed, but adult students will be the primary focus of the course. Students will become familiar with Bloom's taxonomy. Students will also consider the effects of learning style and Gardner's theory of multiple intelligences in the delivery of family life education interventions.

FST 624 Human Sexuality (2)

Students will consider topics of sexuality that include sexuality throughout the life span, communicating about sexuality, responsible sexual behavior, and varying societal beliefs about sexuality.

FST 633 Family Resource Management (2)

Students will learn the systems concepts of space, time and energy. They will discover how these process elements are utilized in family decision-making and management of family resources.

FST 637 Group Dynamics (2)

Students will learn elements of group process in such situations as focus groups, formal educational settings, nonformal educational settings and discussion groups. Implications for professional practice for the family life educator will be emphasized.

FST 643 Cultural Issues in Family Life (3)

Affective and instrumental functions of families across the life span in different cultures will be examined. Topics include: the importance of routines, rituals and traditions to families of different cultures; family forms in different cultures; and the influence of the ecology on families in different cultures.

FST 645 Parenting in Context (2)

Students will explore the interactional and multidimensional contexts that impinge on the mothering and fathering roles. Students will explore how the characteristics of parents effect child development and outcomes, how the characteristics of the child influence parents, and how the contextual issues such as marriage, work, community/neighborhood, and socioeconomics impact both parenting and child outcomes.

FST 647 Christian Perspectives in Family Studies (1)

This course will review literature about Christian perspectives on family studies and enable the student to effectively develop authentic and sensitive methods for integrating faith issues with instruction and intervention with family issues.

FST 654 Research Methods (3)

Methods of problem definition, research design and analysis of issues in families will form the basis of study.

FST 652 Marriage, Divorce and Remarriage (2)

Intimacy, love and romance will be some of the issues discussed as they relate to the development of intimate relationships. Dissolution of intimate relationships and the reestablishment of intimate relationships will be considered. Educational interventions in intimate relationships for the family life educator will be emphasized.

FST 663 Mental Illness and Families (3)

This course provides the theory and research on dynamics of mental illness and its impact on families. Focus is on preparing family life professionals to help families with individuals with mental illness to understand how the illness

affects the family.

FST 664 Ethics in Family Life Education (2)

Ethics and laws affecting the professional family life educator will be examined. Focus will be on developing a professional identity, including establishing and maintaining a consulting service.

FST 668 Public Policy and the Family Professional (2)

Students will explore the role of the family professional in understanding, evaluating, and influencing public policy from a family perspective. Specifically, they will learn the rationale for family policy work, learn to analyze current policy using a family perspective, and explore strategies for being involved in family policy making.

FST 680 Family Studies Program Project (3)

Students will develop and present a family life education program that includes a thorough literature review. The program project will require a minimum of 300 hours of development and presentation time. A program notebook of professional quality will be the final product. Students work on this project throughout the entire program.

FACULTY

Laurie Bullock

*B.A. Spring Arbor University
M.A. Michigan State University
Ph.D., Michigan State University*

Martin Covey

*B.S., United Wesleyan College
M.A., Michigan State University
Ph.D., Michigan State University*

Linda Gutierrez

*B.A., Spring Arbor University
M.A., Michigan State University*

Gloria Thomas

*B.S. Michigan State University
M.A., University of Minnesota
Ph.D., University of Minnesota*

**SCHOOL OF GRADUATE AND
PROFESSIONAL STUDIES**

MASTER OF SCIENCE IN NURSING



MISSION STATEMENT

To provide quality nursing education within a Christian liberal arts university that prepares the professional nurse to contribute service and leadership to diverse communities.

PROGRAM PURPOSE

The Master of Science in Nursing (MSN) program prepares students to further their professional career as an educator, administrator, or advanced nurse practitioner in adult/gerontology primary care. The graduate curriculum incorporates nursing specific knowledge with skills and knowledge from other disciplines in a manner that promotes excellence in service, a passion for nursing as a profession, and compassionate care. As a Christian liberal arts university, nursing is recognized as a calling.

NURSING PROGRAM GOALS

- Foster an environment that supports adult learners from diverse academic and practice backgrounds
- Expand the nursing program through planned growth
- Promote academic and professional excellence
- Assure innovative teaching/learning practices
- Promote competent, compassionate nursing care based on a Christian worldview
- Facilitate value-based behaviors
- Prepare students for critical participation in the health care arena

PROGRAM OUTCOMES

Upon successful completion of the program, students will demonstrate the following outcomes:

1. **Christian perspective** – Epitomize transformative Christian leadership, teaching, and care with a variety of constituents in diverse settings.
2. **Metacognitive reasoning** – Demonstrate metacognitive and reflective thought that promotes critical participation in the contemporary world.
3. **Theory-based practice** – Integrate relevant theories into outcome based practical applications.
4. **Research** – Engage in research activities that build and strengthen the health and well-being of individuals and communities.

PROGRAM DESCRIPTION

The MSN programs provide comprehensive academic instruction in an interactive online community. In addition to the online community of learners approach, students come together with faculty and fellow nurses in a 3-credit hour residency each academic year on the main campus in Spring Arbor, Michigan. The residency is designed to provide personalized learning opportunities that prepare students for successful online interaction and clinical or practicum experiences.

The MSN program requires 27 credit hours of core graduate nursing education that comprise the first 3 semesters. The MSN program offers three areas of specialization:

Master of Science in Nursing: Concentration in Education (MSN/Ed) – A 38-credit hour, two-year degree program that includes a 3-credit hour educational practicum in both traditional and distance teaching methodologies, as well as a 2-credit hour capstone project. The concentration prepares graduates for nurse educator roles in a school of nursing, in-service education, community health and other nursing education roles. Courses focus on core nursing concepts, teaching and learning theories and principles, and practical application of curriculum design, assessment, and instruction using a variety of delivery approaches.

Master of Science in Nursing and Master of Business Administration (MSN/MBA) – A 60-credit, three year program that leads to a dual degree and includes a 3-credit hour MBA research project. The concentration prepares graduates for roles in nursing administration and other health care management roles.

Master of Science in Nursing, Adult-Gerontology Primary Care Nurse Practitioner (MSN/NP) – A 54-credit, two and a half year program designed for working nurses that includes 8-credit hours of clinical practice (2-credits = 125 clinical hours for a total of 500 clinical hours) in a preceptored format with a capstone project. The program prepares graduates to take the American Nurses Credentialing Center Nurses certification examinations as an Adult Geriatric Nurse Practitioner in Primary Care. (Note: Graduation does not guarantee certification).

ADMISSION REQUIREMENTS

Applicants are expected to complete all Spring Arbor University General Admission Requirements (see general admission portion of graduate catalog).

The MSN specific program requirements are:

1. A BSN degree from a regionally accredited institution and nursing program (CCNE or NLN)
2. Official transcripts from all institutions of higher education attended
3. A 3.0 GPA calculated from the most recent 60 academic credits
4. An unrestricted, unencumbered RN license from the state or country in which the nurse practices (Note: License must remain current throughout program)
5. Two letters of recommendation (one from nursing professional; one either character or academic related)
6. Provide a 2-3 page Goal Statement
7. A conference call interview may be required at the discretion of the Admission Committee.

International students must meet the above criteria in addition to the following:

8. Minimum TOEFL (for English as second language) score to enter: Paper based – 550 Computer based – 220 Internet based – 80
9. Official transcripts of all coursework completed outside the United States must be submitted to Spring Arbor University and an evaluation service for validation and equivalency of courses and/or degree. The evaluation services are offered through NACES <http://naces.org/members.htm>. Transcripts may be submitted to either 1) Foreign Educational Credential Services (FECS), www.aacrao.org, or 2) World Education Services (WES), www.wes.org. An official transcript of courses completed must be submitted to SAU in addition to the report completed by the recognized evaluation service.
10. SEVIS clearance
11. Tuition and fees must be paid in US currency

Program Specific Requirements

Courses or documented knowledge in the following areas:

- Research – Nursing related e.g. NUR 452 (SAU course)
- Statistics – 300 level or above

(Note: Proficiency exams or courses must be completed by the end of semester one)

Student Expectations

- Graduate nursing students are expected to:
- Adhere to all Spring Arbor University lifestyle distinctives while engaged in academic or clinical activities
- Demonstrate professional nursing behavior as prescribed by the American Nurses Association (ANA) Nursing: Scope & Standards of Practice; and ANA Code of Ethics
- Promote a learning environment for self and others that is conducive to accomplishment of the Essentials of Master's Education for Advanced Practice Nursing (AACN) and the Nursing Program Outcomes
- Actively engage in promoting a positive online community learning environment
- Demonstrate accountability and responsibility in the academic and practice arenas
- Meet the acceptable level of professional behavior as outlined in the Professional Competency Profile (PCP)
- Value and respect the contributions of others
- Take responsibility for being an autonomous, self-directed learner
- Communicate with colleagues and faculty in an effective manner that supports positive learning outcomes
- Display a caring, compassionate approach to all within the learning and practice environment

Practicum or Clinical Experience

Prior to the start of any clinical practice, or as required by an institutional setting, there must be proof of compliance with all agency or institutional requirements. It is the responsibility of the graduate registered nursing student to maintain currency of records. Requirements may include but are not limited to:

- Current unrestricted, unencumbered RN license in the state or country of practice
- Proof of professional nursing liability insurance coverage throughout the enrollment period (min. \$1million/\$3million)
- Criminal Background Check at the Federal or International level*
- CPR/BCLS certification as required, proof of TB testing, any required immunizations, vaccinations, HIPPA training, others as required

*The Joint Commission on Accreditation of Health Care Organizations (JACAHO) institutes regulations in order for hospitals, home health agencies, clinics, etc. to gain or maintain accreditation status. One of these regulations requires that "all persons who are involved in patient care activities, i.e., employees, volunteers, and students must have criminal background checks as well as other health care related checks". Criminal background checks must be initiated by the student and completed prior to beginning any clinically related practicums. See general Graduate Catalog policy.

The student is responsible for all financial obligations and transportation related to the associated agency or institutional requirements; and must maintain current records in the Nursing Department. Noncompliance with any agency requirements may result in program delay or academic withdrawal.

Approval for commencing the practicum or clinical experience is based on a comprehensive review of academic performance, successful completion of all pre-requisite and core course requirements, positive performance on the Professional Competency Profile, and program approval by the Academic Advisor in conjunction with the Nursing Department. Refer to the Master of Science in Nursing Student Handbook for concentration specific guidelines.

CURRICULUM

All students in the MSN program complete the core course requirements over the first three semesters. The cohort curriculum design promotes engagement with students from various practice backgrounds along with integration of the three area concentrations in an interactive learning environment. The cohort design facilitates learning and provides support in an online learning environment. Core courses are taken sequentially.

Core Courses

Fall (First Year)

NUR 601 - Context for Advanced Professional Nursing (residency) (3)
NUR 510 - Moral & Ethical Decision Making (3)
NUR 522 - Theoretical Perspectives for Advanced Practice (3)

Spring (First Year)

NUR 532 - Role Development & Leadership (3)
NUR 551 - Applied Research Methods (3)
NUR 612 - Advanced Pathophysiology (3)

Fall (Second Year)

NUR 602- Advanced History & Physical Exam (residency) (3)
NUR 618- Advanced Pharmacology (3)
NUR 683- Health Policy & Politics (3)

Concentration Courses

Master of Science in Nursing/Master of Business Administration

The MSN/MBA students enter the School of Business the second semester of their second year.

Master of Science in Nursing: Concentration in Education

Spring (Second Year)

NUR 625 – Educational Theory & Curriculum Design (3)
NUR 635 – Instructional Strategies (3)
NUR 650 - Education Practicum for Adult Learners (3)
NUR 690 - Capstone Project (2)

Master of Science in Nursing/Adult-Gerontology Nurse Practitioner in Primary Care

Fall (Second Year)

NUR 680 Clinical Practicum (2)*

Spring (Second Year)

NUR 632 Health Promotion & Disease Prevention (3)
NUR 685 Advanced Practice in Primary Care I (3)
NUR 686 Advanced Practice in Primary Care II (3)
NUR 680 Clinical Practicum (2)

Fall (Third Year)

NUR 603 Diagnostic Reasoning & Advanced Assessment (residency) (3)
NUR 642 Chronic Disease & Complex Problems in Older Adults (3)
NUR 693 Vulnerable Populations (3)
NUR 680 Clinical Practicum (2)

Spring (Third Year)

NUR 680 Clinical Practicum (2)
NUR 681 Capstone Project (1)

*NUR 680 Clinical Practicum (2 credits = 110-125 hours, max. 8 cr.) A minimum of 500 preceptored clinical practice hours are required for graduation and certification eligibility. Students may re-register as needed to complete clinical hours. Maximum of 8-credit hours granted.

The Nursing Department reserves the right to change curriculum requirements based on professional or accreditation recommendations.

Progression of Studies

All students must meet the following criteria to complete the nursing program.

- Maintain a 3.0 cumulative GPA.
- A minimum letter grade of B- is required as a passing grade for all NUR courses. A grade of C+ or below is considered unsatisfactory for NUR courses and does not count towards the MSN degree. If a student receives a grade of C+ or lower in a nursing course, it must be repeated. Students in the MSN/MBA program should consult the MBA handbook regarding MBA courses.
- Courses may be repeated one time. However, an accumulation of two letter grades less than B- in the same course results in dismissal from the program.
- Because clinical experience is an essential component of nursing education, a student must complete all clinical requirements in a satisfactory manner to receive a passing grade for the program.
- If a student receives a letter grade of less than B- in a clinical course, it may be repeated once. However an accumulation of two course grades less than B- in clinical nursing courses, or a combination of one classroom course and one clinical course will result in dismissal from the program.
- Any student who temporarily leaves the nursing program must meet requirements of the catalog at the time of re-admission.

Throughout the MSN program, required courses have been identified by the faculty as evaluative points in program progression. **The following *core courses must be completed with a grade of B- or higher in order to progress to the next course in the program:**

All Residency courses - NUR 601, 602 and 603.
 NUR 522 Theoretical Perspectives (end of semester one)
 NUR 551 Applied Statistical Research

Within the MSN/ED concentration:
 NUR625 Andragogical Curriculum Design and Assessment (semester three)
 NUR 650 Educational Practicum for Adult Learners (semester three)
 NUR 690 Thesis/Practicum Project (semester four)

Within the MSN/NP concentration:
 NUR 612 Advanced Pathophysiology (semester two)
 NUR 618 Advanced Pharmacology (semester three)
 NUR 680 Clinical
 NUR 681 Capstone Project

Due to the academic and professional behaviors required of advanced professional nurses, the expectation is for all students to receive a level two or higher score in all areas of the *Professional Competencies Profile*. A score less than a level two in any category may result in a student being placed on probation, require remediation, or prevent them from entering the MSN/ED or MSN/NP concentration area. The second time a student receives a score less than a level two or there is a serious violation of the nursing standards or Code of Ethics, a student may be dismissed from the program. A student may request a review by the Director of Nursing or designee and has the right to appeal the decision.

CURRICULUM COURSE DESCRIPTIONS

CORE Courses

The first course, August and February is a campus residency for MSN students.

NUR 601 Context for Advanced Professional Nursing (campus residency/orientation) (3 cr.)

This course introduces students to the online environment and expectations. It also provides an overview of the core masters courses, writing, accountability, and communication skills. Students initiate collaboration between colleagues, faculty, and staff.

NUR 510 Moral and Ethical Decision Making (3 cr.)

This course provides a meta-cognitive foundational approach to advanced nursing practice in the contemporary world. It explores worldview presuppositions, with an emphasis on a Christian perspective and development of a consistent, conscious framework for making ethical choices.

NUR 522 Theoretical Perspectives for Advanced Practice (3 cr.)

This course promotes examination, analysis, and synthesis of a variety of conceptual frameworks, models, and theories that provide a foundation for research and applied practice in nursing. Philosophical ideation, beliefs, scope, and assumptions of select theories and models will be explored.

NUR 532 Role Development and Leadership (3 cr.)

The focus is on understanding the professional role of the advanced professional nurse. The processes associated with role development, socialization, and effective collaboration with diverse interdisciplinary partnerships will be examined. Practical leadership roles will be identified and interpreted in a nursing practice context.

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NUR 551 Applied Research Methods (3 cr.)

This course focuses on the significance of research to the development of a profession and the practical application of statistics to evidence based outcomes. Emphasis will be placed on data collection, analysis and interpretation of clinical research in designing an evidence based project, preparing the student to use translational science in clinical decision making to improve patient outcomes. Specific aspects of the research process, quantitative and qualitative research, and systematic reviews will be studied.

NUR 612 Advanced Pathophysiology (3 cr.)

This course provides advanced knowledge and clinical application of normal and pathophysiologic mechanisms related to altered health status and disease processes.

NUR 602 Advanced History and Physical Exam (3 cr.)

The course focuses on advanced health/physical assessment of the client where the client is defined as the individual and includes the individual's context within the family and/or community. The course also emphasizes comprehensive history, physical/psychological assessment, pathophysiology, and health promotion needs assessment.

NUR 618 Advanced Pharmacology (3 cr.)

This course will provide the masters prepared nurse with the knowledge and skills necessary to assess, and integrate pharmacologic agents, alternatives to pharmacological interventions, and therapeutic modalities in the advanced practice of nursing.

NUR 683 Health Policy and Politics (3 cr.)

The focus is on knowledge of professional responsibility to support policy issues associated with humane health care that promotes dignity, respect, and justice. Practical skills such as working with legislators, program and service evaluation, advocating for the health care needs of vulnerable populations will be addressed.

MSN/Education Concentration Curriculum

NUR 625 Educational Theory and Curriculum Design (3 cr.)

This course utilizes learning theories to design a teaching/learning project. Strategic planning steps such as needs assessment; behavioral objectives; instructional design and delivery for non-traditional learners will be explored.

NUR 635 Instructional Strategies (3 cr.)

Students will delve into the selection and application of instructional strategies for traditional and online learning environments. A variety of approaches for

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learning experiences in higher education, professional/staff development, and community programs for individuals or groups will be used.

NUR 650 – Education Practicum for Adult Learners (3 cr.)

The practicum provides individually supervised field experience in online and traditional settings that integrates adult learning theory with practical teaching situations.

NUR 690 Capstone Project (2 cr.)

Individually designed teaching/learning capstone project. Students may elect to complete a thesis and register for additional credit as needed to complete.

MSN/Adult-Gerontology Nurse Practitioner in Primary Care Curriculum

NUR 632 Health Promotion and Disease Prevention (3 cr.)

This course is designed to prepare the student to apply evidence-based principles of wellness, disease prevention, and health risk in individuals, families, communities, and aggregate/clinical populations. Diversity is examined relative to social and communication patterns, roles, and value/beliefs underlying health-illness behaviors.

NUR 685 Advanced Practice in Primary Care I (3 cr.)

This course will present critical concepts the advanced practice nurse can use in delivering evidence-based nursing for the adult population. Using a holistic approach students will apply theory to practice.

NUR 686 Advanced Practice in Primary Care II (3 cr.)

This course prepares students with the skills to function as an advanced practice nurse in addressing chronic and complex alterations in health experienced by the older adult. Gerontology concepts will be applied in meeting the biological, psychosocial, mental, and spiritual needs of the older adult. Students will combine history taking, physical examination techniques, and diagnostic interpretation with problem-solving and clinical strategies.

NUR 603 Diagnostic Reasoning and Advanced Assessment (campus residency) (3 cr.)

This laboratory based course uses critical thinking and clinical reasoning skills to perform comprehensive and holistic health assessments in preparation for the advanced practice nurse role. There will be opportunity for students to practice application of theories and skills necessary to perform a comprehensive health history and examination with expansion on screening and diagnostic reasoning.

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NUR 642 Chronic Disease and Complex Problems in Older Adults (3 cr.)

The focus of this course is on management of chronic disease and complex care needs of older adults. Emphasis will be on case management and interdisciplinary collaboration to arrange and evaluate care for the most health-compromised clients.

NUR 693 Vulnerable Populations (3 cr.)

The focus of this course is on integrating the learning from previous courses to design treatment and evaluate outcomes for the most vulnerable groups, particularly the systems of care that manage services for frail elderly, the chronically ill, and other similarly compromised patients.

NUR 680 Clinical Practicum (8 cr. = Minimum of 500 hours)

The clinical practicum is arranged with a local preceptor (either a certified NP or physician) with the approval of the program faculty. Students have regular contact with SAU clinical faculty, who also provide oversight of the preceptor led experience.

NUR 681 Capstone Project (1 cr.)

Students will examine the evidence base for resolving a current health problem, design and implement a project that applies the evidence-based treatment/solution, and evaluate the change that occurs in the target group. This project is not designed as a thesis but an application of concepts and learning throughout the graduate program.

MSN/MBA Dual Degree

See the Masters in Business Administration section of this catalog for course descriptions.

FACULTY

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Nonprofit Leadership & Administration Endorsement

Those looking to lead within the nonprofit sector will find the 12-credit Nonprofit Leadership and Administration endorsement valuable as it provides the skills needed to carry out the missions of nonprofit organizations, both secular and faith-based.

The endorsement, offered exclusively online, is designed for all current senior level undergraduate students and all current graduate students with an interest in developing skills necessary for nonprofit administration. These courses will develop skill sets relevant to meeting the demands placed on nonprofit organization leaders such as budgeting, fundraising, market assessing, program evaluation and legal operating procedures. The student will also become familiar with working with governing boards, lobbying for legislation and moral leadership.

Courses

ORM 541 Nonprofit Governance (3)

This course examines the various approaches to governance. Each approach emphasizes different dimensions of the roles and responsibilities of the nonprofit boards and each arises out of a different relationship between board members and staff. They also reflect differences in the size, purpose, and history of the organization. This course considers the issue of which model is the right one and how an organization effects change in governance.

ORM 543 Human Resources for Nonprofit Organizations (3)

This course offers an overview of the functions of human resources activities as they relate to the broad objectives of the organization. Emphasis is upon the fundamentals of job design, employment techniques, performance appraisals, pay compensation practices, benefit options, employee relations, and termination practices.

ORM 545 Grant Writing for Nonprofit Organizations (3)

This course is designed to teach the basics of grant writing. It provides a comprehensive overview of effective grant development techniques, finding funding sources, program planning and funding sustainability. The emphasis is on writing a grant proposal and examining the relationships between sections of a proposal through a variety of interactive exercises.

ORM 548 Budget Development and Accounting for Nonprofit Organizations (3)

This course will examine procedures for projecting revenues and the process for developing operating budgets. The extent that tax policies affect private contributions to nonprofits is discussed. Line item and alternative budget formats, including zero-based and performance budgeting, will be considered. It is recommended that the student have familiarization with electronic spreadsheets.

SPRING ARBOR UNIVERSITY GRADUATE CATALOG DISCLAIMER

The Spring Arbor University catalog contains information about the University and policies relating to the academic requirements and records of each student. Current and future students should refer to individual program handbooks for additional information. The University's policies and procedures may not be varied, either in writing or by an oral statement. The right to withdraw curricula and specific courses, alter course content, change the academic calendar and /or to impose or increase fees is reserved to the University. All changes are effective at such times as the University determines, and may apply to future students and those already enrolled in the University.

Although the catalog establishes requirements that the student must fulfill to graduate, this catalog is not a contract between the University, student, or anyone else.

Spring Arbor University is a Christian-based educational institution that does consider religion a criterion for various purposes in the administration and maintenance of its environment. Spring Arbor University does not exclude otherwise qualified applicants from participation in programs, activities and/or benefits on the basis of race, color, national origin, gender, age or handicap.

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